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### Our Mission

The Graystone Society is a not-for-profit educational institution whose mission is to promote an understanding of the iron and steel history of Coatesville, Chester County, Southeastern Pennsylvania and the region to audiences of all ages and interests by collecting, preserving, exhibiting and interpreting iron and steel’s history and its relationship to the region and nation beyond.

### Board of Directors & Staff

**Board of Directors**

- Scott G. Huston — President  
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- Peter Nunn — Treasurer  
- Albert J. Giannantonio  
- Charles L. Huston III  
- Harry Lewis  
- Lloyd B. Roach  
- Jay Sedor  
- Barbara Travaglini

**Administration**

- James D. Ziegler — Executive Director  
- Sharon Tandarich — Property Manager  
- Samuel Radziviliiuk — Development Manager  
- Jennifer Green — Program Manager  
- Kathleen Bratton — Collections Manager  
- Kathleen Franciscus — Administrative Assistant

**Advisors**

- Harold Skramstad — Museum Advisor  
- Peter Saylor — Architectural Advisor  
- Eugene L. DiOrio — Historical Advisor

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On the cover: detail from *Lukens Electric Furnace*, watercolor by Klaus Grutzka
Dear Stakeholders:

Looking back at the year just past, we have many achievements of which to be proud. Our various programs continue to evolve and expand. We were pleased with the continuing success of the Rebecca Lukens Award, having recently celebrated with this year’s recipient, Regina Horton Lewis.

Our 2012 lecture series featured interesting speakers presenting on diverse topics. We are already underway with a lineup of fascinating speakers for 2013. These programs help us tell the story of iron and steel production in Coatesville and beyond, as do the large artifacts in our collections. We are actively pursuing more artifacts made from Lukens steel, such as the deep-sea submersible, known as the Alvin.

We are proud to have acquired the Klaus Grutzka Industrial Art Collection, including objects that made up his studio in Lancaster. We are also pleased with the numerous pieces of fine furniture acquired from the Samuel A. Cann house in Savannah, GA. Many of these pieces came from Terracina and we’re very happy to be able to restore them to their original home.

We’re also excited about the restoration of Brandywine Mansion, and we’ve completed the creative adaptive reuse of Graystone Mansion, a building with promise and possibilities. We are working toward the continued creation of the National Iron and Steel Heritage Museum, which will be the home for artifacts and exhibits that tell the story of the life-cycle of steel.

This will be an exciting year in the Historic District and I look forward to everyone participating. What is truly important is our commitment to the community of Coatesville. Our aim is to expand our educational programs and outreach, especially toward children, and we’re redesigning our website which should be ready to launch this spring.

We are currently conducting our annual membership drive and encourage everyone to join the Graystone Society. When you become a member of the Graystone Society you are not just joining a historical society, you are becoming a part of a group of people who are succeeding at making positive changes in our community. Won’t you join us?

Sincerely,

Scott G. Huston
President, Graystone Society
April 18, 2013
Our Vision

The National Iron and Steel Heritage Museum of the Graystone Society will be a vibrant place where people may encounter, explore and learn about the past. With diverse audiences and Chester County’s unique heritage at its core, the Graystone Society is an educational leader in the history community of the Delaware Valley. In pursuit of this vision, the Graystone Society will:

• Identify, collect and exhibit significant historical materials related to the iron and steel history community of the Delaware Valley
• Provide leadership in the responsible preservation of and public access to these historical materials
• Encourage excellence in research, documentation and interpretation of historical materials
• Present exhibitions that use historical materials to enrich the public’s understanding and appreciation for the iron and steel heritage of Coatesville, Chester County and Southeastern Pennsylvania region
• Foster an appreciation of the importance of historical materials to enrich public understanding of the past and the creation of an improved future
• Serve diverse audiences through a variety of learning formats
• Promote pride in both individual and community heritage
• Respond to the community’s needs to explore and examine issues critical to its past and application to contemporary life
• Provide support to historic preservation initiatives in the Chester County region
• Maintain mutually beneficial relationships and alliances with educational institutions, the business community and civic organizations
Our History

The Graystone Museum Society of Coatesville was incorporated in 1984 and began planning a room in the then City Hall, Graystone Mansion, as a museum area. Shortly after its formation, the Society’s attention was diverted to Terracina, its first real estate acquisition, the 1850 home of Dr. Charles and Isabella Huston — parents of A. F. Huston — and later the home of Stewart Huston. Working with the City, and with the Huston Estate, the Society agreed to fill the need for a non-profit group to take on the management and general restoration of Terracina in late 1985.

With financial support coming primarily from the Huston Foundation, the Society began the stewardship care and restoration of the house. With the establishment of The Stewart Huston Charitable Trust in 1990, the Society received major grants which allowed for many important restoration projects: roofing, heating, wiring, plumbing, air conditioning, etc., as well as restoration of the interiors to period appearances. The current plans for Terracina are to develop a house museum dedicated to the Huston family of Coatesville and their other related family branches.

The City decided to erect a new municipal office building and police station and moved out of Graystone mansion in 1992. Designed by noted Philadelphia architects Cope & Stewardson and recognized as the most architecturally significant house ever built in Coatesville, Graystone was much too important for the heritage of the city and region to risk its loss. With the support of the then management of Lukens Steel Company, the City agreed to transfer the property to the Graystone Society in 1995. With funds from the Lukens Foundation, the Society was able to do a major clean-up of the buildings and grounds, as well as initiate an architectural and engineering study of the buildings by Dagit-Saylor Architects from Philadelphia. The Society currently uses the mansion for social events, meetings, concerts, and of course, tours.

In 1988 the National Trust for Historic Preservation through their Comprehensive Historic Assistance Program for Historic House Museums compiled a report for Terracina. This report concluded that the Graystone Society needed to expand its mission beyond just preserving Terracina to reflect a broader purpose: the iron and steel industry and its role in the development of the community. After acquiring Graystone Mansion, the Graystone Society commissioned Dagit-Saylor to conduct a feasibility study for the restoration needs of the House.

In 1994, the National Park Service of the United States Department of the Interior bestowed its highest designation on the buildings of the Lukens Historic District — Brandywine Mansion, Terracina, Graystone, and the Lukens Executive Office Building — naming it a National Historic Landmark.
While the Lukens Foundation continued to grant the Graystone Society the funds needed to operate Graystone Mansion, they also began pursuing the concept of a broader vision in a steel museum. After touring other national industrial manufacturing sites with museum components, Lukens recommended Dagit-Saylor to conduct a feasibility study for a steel museum complex, which was completed in 1996. However, shortly after the completion of this study, Lukens, Inc. was sold to Bethlehem Steel Company in 1998. The third and most prominent building in the Historic District came under local control when The Stewart Huston Charitable Trust bought the Lukens Main Office in 2000 from Bethlehem, allowing the Graystone Society to conduct tours of this important structure. At this time, Gateway Park was developed, securing the Historic District’s northern end. Finally, in 2006, the Stewart Huston Charitable Trust acquired Brandywine Mansion, the home of Rebecca Lukens and immediately transferred it to the Graystone Society securing ownership of all the structures in the Lukens National Historic District.

In 2001, the steel museum plan of 1996 was revisited and, after much discussion, led by nationally recognized museum planner Harold Skramstad, a more sustainable vision was created for the site in 2003/2004. Further, an interpretive plan was completed by McKelvey Museum Services, bringing an educational focus to the museum. Building upon these efforts, the Society is working with The Stewart Huston Charitable Trust and the Huston Foundation, as well as the City, to create the National Iron and Steel Heritage Museum — a major endeavor which would utilize former mill buildings and a circa 1890’s rolling mill adjacent to the house and office properties.

The Graystone Society has been adding depth to its programming for the last number of years including displays of Lukens’s products and the equipment used to produce them. In 2002 and

Over forty years ago, The World Center Trees were made from Lukens’ Steel. Since their return home, they have been a moving reminder of 9/11 during our annual ceremony, Coatesville Remembers.
2004 scientific test lab equipment from the G.O. Carlson Company was added to our collection. We began preserving the history of safety at the mill in 2002 by acquiring a 1965 International Travelall ambulance. In 2005 we located and acquired a 1958 Dodge fire truck followed by a 1964 GMC fire truck in 2008. Also in 2008 we built and dedicated a storage facility to house the safety equipment and the G.O. Carlson collection. In 2004 we located a narrow gauge railroad engine of the type previously used at Lukens and developed an outdoor display for it along with ingots and scrap pans indicative of its use in the plant. In 2007 we installed the informational signage for our exterior walking tour. Also in 2007 we acquired and returned to Coatesville a 1980’s era Sonar Sphere, a 15’ diameter 27 ton steel dome that was manufactured by Lukens Steel for the US Navy and used in the sonar listening systems of nuclear submarines.

In April of 2010 we successfully acquired and returned to Coatesville 500 tons of steel, including ten Tridents, or Trees, used in the bases of the World Trade Center Towers #1 & #2 which were melted, rolled and flame cut here at Lukens. Planning is currently underway for the display of the steel as a central part of the National Iron and Steel Heritage Museum.

National Iron and Steel Heritage Museum has enormous potential to provide educational, tourism, and economic stimulation for the urban revitalization efforts of the Coatesville community.
## Financial Statements

### Statement of Activities

as of December 31, 2011 and 2010

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
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<td>Revenues &amp; Support</td>
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<td></td>
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<tr>
<td>Grants</td>
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<td>Fundraising &amp; Contributions</td>
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<td><strong>Total Revenues &amp; Support</strong></td>
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<td><strong>Net Assets Released from Restrictions</strong></td>
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<td><strong>Expenses</strong></td>
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<td>General Administrative &amp; Office</td>
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<td>Supplies &amp; Services</td>
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<td>Dues &amp; Publications</td>
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<td>Telephone &amp; Utilities</td>
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<tr>
<td>Operating, Grounds &amp; Restoration</td>
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<td>Graystone Mansion</td>
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<td>Terracina</td>
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<td>Brandywine Mansion</td>
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<td>Terracina</td>
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<td>Special Events</td>
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<td>Fundraising</td>
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<td><strong>Total Expenses</strong></td>
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<td>Temporarily Restricted Net Assets**</td>
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<td>Increase (Decrease) in Net Assets</td>
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<td>Net Assets Beginning of Year</td>
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<td><strong>Net Assets End of Year</strong></td>
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<td>$1,699,608</td>
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</tbody>
</table>

* Satisfaction of grant income for specific purposes

** Net assets released from restrictions
2012 Income

Foundations — $219,000

- Annual Appeal — $9,745
- Barbecue — $750
- General Donations — $50,735
- Lectures — $332
- Store — $4,087
- Garden Party — $10,458
- Membership — $18,469
- Trips — $3,080
- Golf Outing — $12,100
- Tours — $383
- RL Award — $8,585

Membership

- 2006
- 2007
- 2008
- 2009
- 2010
- 2011
- 2012
### Balance Sheets
as of December 31, 2011 and 2010

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
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<tr>
<td><strong>Current Assets</strong></td>
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<tr>
<td>Cash</td>
<td>$17,781</td>
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<tr>
<td><strong>Total Current Assets</strong></td>
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<td>656</td>
</tr>
<tr>
<td><strong>Land, Buildings, Improvements &amp; Fixtures</strong></td>
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<tr>
<td>Terracina</td>
<td>587,956</td>
<td>587,956</td>
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<td>Terracina Restoration</td>
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<td>373,402</td>
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<tr>
<td>Graystone Mansion</td>
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<td>Graystone Mansion Restoration</td>
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<td>Collections</td>
<td>198,229</td>
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<td>Brandywine Mansion</td>
<td>50,986</td>
<td>50,986</td>
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<td>Brandywine Mansion Restoration</td>
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<td>106,478</td>
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<td>Operating Buildings</td>
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<td><strong>Total Land, Buildings, Improvements &amp; Fixtures</strong></td>
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<td>2,006,893</td>
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<td>Less accumulated depreciation</td>
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<td><strong>Net Land, Buildings, Improvements &amp; Fixtures</strong></td>
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<td><strong>Total Assets</strong></td>
<td>$1,993,053</td>
<td>$1,997,779</td>
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<table>
<thead>
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<th></th>
<th>2011</th>
<th>2010</th>
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<tbody>
<tr>
<td><strong>Liabilities &amp; Net Assets</strong></td>
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<tr>
<td><strong>Liabilities</strong></td>
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<td>172,947</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td>1,750,155</td>
<td>1,699,608</td>
</tr>
<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td>$1,993,053</td>
<td>$1,977,779</td>
</tr>
</tbody>
</table>
**Historical Buildings**

**Brandywine Mansion (circa 1750)**
Brandywine Mansion dates to the mid-1700s. About 1788, Moses Coates added the larger west section. Rebecca Lukens lived in the house until her death in 1854. Much later, Brandywine Mansion became part of Lukens’ Company Store. Currently the building is being interpreted to make the renovations as authentic as possible.

**Terracina (1849)**
Built in the Country Gothic style, the exterior displays Gothic Revival features, including latticed piazzas, peaked wall dormers and diamond-paned lancet windows. A two-story, Renaissance Revival bay was added to the south side of the house about 1875. Open to the public as a circa 1880 house museum.

**Tenant House (circa 1880)**
Located between Terracina and the 120” Mill, the building is typical of housing built for steel workers. This house was erected around 1880 and was directly next to a barn. It was later occupied by the chauffeur/butler of Stewart and Harriet Huston. The interior of the Tenant House has been completely restored.

**Graystone Mansion (circa 1889)**
A.F. Huston built Graystone in 1889 and lived there until his death in 1930. Sold to the City of Coatesville in 1938, Graystone served as City Hall until 1992. Philadelphia architects Cope & Stewardson designed Graystone employing Collegiate Gothic styling, which the firm initiated and used on several college campuses. Open to the public by appointment and for special events and exhibits.

**Carriage House (circa 1889)**
The Carriage House is located behind Graystone Mansion, and was built to house the horses and carriages of the family. When the Graystone Mansion was sold to the City of Coatesville, the Carriage House was turned into the city jail and police headquarters. Not open to the public.

**Lukens Executive Office Building (1902-1903)**
The directors of Lukens Iron & Steel Company voted in 1900 to construct a new office building. Cope & Stewardson, again were retained, in this case using the Georgian Revival style. The building is owned by the Stewart Huston Charitable Trust and houses the administrative offices of the Graystone Society. Open for tours of the building and exhibits.
Acquisitions & Collections

Klaus Grutzka Collection

In 2012, the Graystone Society had the honor of acquiring the studio and artwork of Klaus Grutzka (1922-2011) who was an Industrial Precisionist artist known for sharply defined, austere and simplified forms. This acquisition includes thousands of pieces of original works, some of which depict Lukens Steel Co. and other major industrial centers.

We are enthusiastic to have the opportunity to preserve and display this collection as part of our mission of interpreting our American industrial heritage. We are moving forward under the care and direction of Collections Manager Kathleen Bratton.

To support the cataloging, display and care of the Grutzka Collection we are encouraging the adoption of select paintings.

Savannah Family Collection

In 2012, the Graystone Society acquired a number of items which belonged to Harriet and Stewart Huston and had been housed inside Terracina. Items include furniture, paintings, china, Harriet Huston’s watercolors of the steel mill and a collection of presidential letters.

We have also recently moved several pieces of bedroom furniture from Graystone to Terracina in order to allow us to better interpret Terracina as a Huston family home and open the second floor of Terracina to visitors.

From the Savannah Family Collection

Lukens National Historic District Tour Visitors

<table>
<thead>
<tr>
<th>Year</th>
<th>Visitors</th>
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<tbody>
<tr>
<td>2008</td>
<td>76</td>
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<tr>
<td>2009</td>
<td>541</td>
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<tr>
<td>2010</td>
<td>1,529</td>
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<tr>
<td>2011</td>
<td>1,763</td>
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<tr>
<td>2012</td>
<td>1,153</td>
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2012 Programs

Special Events

Sixth Annual Rebecca Lukens Award Presentation — Honoring Tamara C. Cansler

Garden Party with special recognition of Volunteer of the Year Award winner, Francis Ciarrocchi and the Charles Lukens Huston Scholarship Award recipients, Kevin Smith and Genevieve Kraidman

Irons for Steel Golf Outing

Community Events

Coatesville Remembers: 11th Anniversary of World Trade Center Commemoration

Lukens Reunion & Barbecue

Holiday Open House

Old Time Thursdays at Terracina

Lecture Series

Rebecca Lukens’ Birthday: Susannah Brody as Rebecca Lukens

Black History Month — Fighting for Freedom: Civil War, Emancipation Proclamation and US Colored Troops: Dr. Tonya Taylor

Battleship Development from the Civil War Ship Monitor to the Modern Day USS New Jersey: Jason Hall

Lukens Steel Connection with the Creation of the Chester Valley Bank: Eugene DiOrio

The War Came by Train — The B&O Railroad During the Civil War: Daniel Toomey

Bus Trips

USS New Jersey / Independence Seaport Museum

B&O Railroad Museum and Maryland Science Center
Website Analytics

2010-2012 NISHM Website — Total Hits

Hits — How many files are downloaded when web pages are requested

2012 NISHM Website

Impressions — How many pages are viewed
Visitor Sessions — How many times the site is visited
Unique Visitors — How many different visitors view the site
2011 & 2012 Event Video Viewership

2012 Communications Outreach

Email Campaigns (Constant Contact)
Active Email Addresses................................. 984

Postal Mail Lists
Current Members ........................................... 143
Donors .......................................................... 549
All Contacts .................................................. 2,789

Social Media
Facebook Likes
  Lukens National Historic District ................. 158
  National Iron & Steel Heritage Museum......... 92
Twitter Followers ......................................... 62
2012 Sponsorships

SUPPORTING SPONSORS
Stewart Huston Charitable Trust
Huston Properties, Inc.

PARTNERS
PECO
Coatesville Savings Bank

Rebecca Lukens Award
Stewart Huston Charitable Trust
Mr. & Mrs. Scott G. Huston
Huston Properties, Inc.
Coatesville Savings Bank
Brandywine Health Foundation
The Huston Foundation
PECO
Mr. & Mrs. Scott G. Huston
Rainer & Company, Inc.
Harris Mountain Funeral Home
The Williams Group
3CTVLive.com
DNB First

Garden Party
Stewart Huston Charitable Trust
Brandywine Health Foundation
Charles L. & Barbara Scott Huston III
Peter & Ruth Nunn
Roehrs, Stanton, Williams & Assoc.
3CTVLive.com

Irons for Steel Golf Outing
Stewart Huston Charitable Trust
Huston Properties, Inc.
Citadel FCU
F. Frederick Breuninger & Son Insurance
Unruh, Turner, Burke & Frees, P.C.
Rainer & Company
Bulldog Construction

Trips
Stewart Huston Charitable Trust
Huston Properties, Inc.

2012 Grants
Stewart Huston Charitable Trust — $100,000
The Huston Foundation — $30,000
Historic Huston Properties — $88,000

Adopt-A-Painting Patrons
Mr. & Mrs. Peter Nune — $2,500
2012 Members

206 Mill Society
Skip & Barbara Huston
Scott & Meredith Huston
Barbara Huston
Arthur Moore
Fred & Barbara Travaglini

140 Mill Member
Barbara Jordan
Bob & Jennifer McNeil
Ted Reed
Jim & Patti Ziegler

120 Mill Member
Bill & Laurie Keen
Dale Krapf
John & Peg Martin
Durand & Anita O’Meara
Jay Sedor
Richard Smith
Ione Apfelbaum Strauss
Elizabeth Pennock
Vaughn

Open Hearth Club
Milton & Ginny Allen
Gene DiOrio
Lisa Doan-Harley
Sophie Hershey*
Mike & Francine Jacoby
John Kirwin
Bob Knecht
Michael McNeil
William Morrison
Mark & Anna Myers
Peter & Ruth Nunn
Barry Rabin
Brent Roehrs
Ted & Martha Skiadas
Ron Stoudt
Tomas Wingard*
Joe Zimmerman

Household
Charlotte Asherman*
Iris Bailey
Bruce Baker
Lou Beccaria
Norman Bernard
John Bertram*
Gene R. Bickert
Barry Bose
Mary Boros
Jean Botkin
John Bowie
Sharon Bowyer
Martha Boyd
Claire Bradford
Jim Bradford
Douglas Brandon*
Susannah Brody
Carl Brown
Tony Buck
Michelle Buonomo*
Jay Byerley
Alex Cann, Jr.
Anita Cavuto
Vivian Childs*
Margaret Coleman
Karol Collins
Toland Connell
Jack Conner
Ted Corbo
Angela Cristoforo
Christina De Liberato*
Sherry Deets
Eleanor Donato
Nina Dowlin
Joseph Dunn*
Judi Ebelhar
Bob Edge
Gail Ekstrand*
Nick Fantanarosa
Robert Fayles
Patricia Fisher*
John Forese
Kathleen Franciscus
Larry Freeman*
Nancy Gill
Jaclyn Gleber
Dom Grady
John Graves
Allyn Greeney
Maurice Gustin
Maurice Hare
James Harrison, III
Ann Hennessey
Lois Hinderling
Kevin Holleran
Mary Holleran
Carol Holloway
A. Kenneth Hopton
Allan Horwitz
Charles Hossack
Jonathan Inslee
Jerry James
Carol Johnson
Paul Johnson

Judy Jones*
Donald Kleintop
Harry Krieder
Elinor Lashley
Edward Lawrence
Joan Levenite
Alan Lukens, V
James Mariano
Karen Marshall
William McFarland
John Mikowychok*
David Moser
Irene Pashesnik
Ada Phillips
Debra Pieri
Nancy Pitcherella*
Joseph Pitts
Cheryl Proudfoot
Dana Purvis
Cynthia Quinn
Michael Racz*
Rosetta Rambo
Gail Rathbun
Barbara Reczek
Tom Robinson*
Anna Rohrer-Ressler
Gary Rutledge
Jim Sacco
Kurt Schenk
Dick Scott
Carol Slody
Robert Smith
Diane Snyder
Edith Sylvester
Tonya Taylor
2012 Members (continued)

Rose Terriman
Mark Thornton*
Julie Tipton*
Ed Townsley*
Paul Trace
Tom Tracy
Mary Trego
Christopher Trunk
James Turtle
Donald Van Horn

Individual
Charlotte Asherman*
Irma Bailey
Bruce Baker
Lou Beccaria
Norman Bernard
John Bertram*
Gene R. Bickert
Barry Boose
Mary Boros
Jean Botkin
John Bowie
Sharon Bowyer
Martha Boyd
Claire Bradford
Jim Bradford
Douglas Brandon*
Susannah Brody
Carl Brown
Tony Buck
Michelle Buonomo*
Jay Byerley
Alex Cann, Jr.
Alex Cann, Jr.
Anita Cavuto
Vivian Childs*
Margaret Coleman
Karol Collins
Toland Connell
Jack Conner
Ted Corbo
Angela Cristoforo
Christina De Liberato*
Sherry Deets
Eleanor Donato
Nina Dowlin
Joseph Dunn*
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Gary Rutledge
Jim Sacco
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Dick Scott
Carol Slody
Robert Smith
Diane Snyder
Edith Sylvester
Tonya Taylor
Rose Terriman
Mark Thornton*
Julie Tipton*
Ed Townsley*
Paul Trace
Tom Tracy
Mary Trego
Christopher Trunk
James Turtle
Donald Van Horn

16
# 2012 Annual Appeal

**Corporate**  
Brandywine Health Foundation  
Citadel FCU  
City Construction Co., Inc.  
Coatesville Savings Bank  
DNB First  
F. Fredrick Breuninger & Son Insurance, Inc.  
Harris Mountain Funeral Home  
Historic Huston Properties, Inc.  
The Huston Foundation  
Huston Properties, Inc.  
PECO  
Rainer and Company, Inc.  
Roehrs, Stanton, Williams & Assoc. LLC  
Stewart Huston Charitable Trust  
Unruh, Turner, Burke & Frees, P.C.  
Western Chester County Chamber of Commerce  

*New Members*  

<table>
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<tr>
<th>Amount</th>
<th>Name(s)</th>
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<tbody>
<tr>
<td>$3,000</td>
<td>Patricia St. Georges</td>
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<td>Shirley Yuzwiak</td>
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Graystone Society, Inc.

610-384-9282 | fax: 610-384-9022
76 South 1st Avenue, Coatesville, PA 19320
admin@steelmuseum.org

Hours
Monday through Saturday, 10 AM to 3 PM