Our Mission

The Graystone Society is a not-for-profit educational institution whose mission is to promote an understanding of the iron and steel history of Coatesville, Chester County, Southeastern Pennsylvania and the region to audiences of all ages and interests by collecting, preserving, exhibiting and interpreting iron and steel's history and its relationship to the region and nation beyond.

Our Vision

The National Iron and Steel Heritage Museum of the Graystone Society is a vibrant place where people encounter, explore and learn about the past. With diverse audiences and Chester County's unique heritage at its core, the Graystone Society is an educational leader in the history community of the Delaware Valley. In pursuit of this vision, the Graystone Society will:

• Identify, collect and exhibit significant historical materials related to the iron and steel history community of the Delaware Valley
• Provide leadership in the responsible preservation of and public access to these historical materials
• Encourage excellence in research, documentation and interpretation of historical materials
• Present exhibitions that use historical materials to enrich the public’s understanding and appreciation for the iron and steel heritage of Coatesville, Chester County and Southeastern Pennsylvania region
• Foster an appreciation of the importance of historical materials to enrich public understanding of the past and the creation of an improved future
• Serve diverse audiences through a variety of learning formats
• Promote pride in both individual and community heritage
• Respond to the community’s needs to explore and examine issues critical to its past and application to contemporary life
• Provide support to historic preservation initiatives in the Chester County region
• Maintain mutually beneficial relationships and alliances with educational institutions, the business community and civic organizations
Report from the President

A recent (April 28, 2015) Philadelphia Inquirer article stated that the U.S. Department of Education projects a 14 percent increase in STEM-related jobs between 2010 and 2020. Further, the article states that the Bureau of Labor Statistics estimates STEM-related jobs will grow by 9 million between 2012 and 2022 according to the STEM Education Coalition. However, of these higher paying career paths, women comprise just 14 percent of engineering jobs (February 25, 2015 PHL INQ). Today's leaders must do a better job of finding and fostering an interest in these vital careers. Here at the National Iron and Steel Heritage Museum we aim to create an environment where the next generation of engineers, architects, bridge builders and naval engineers are encouraged to imagine new solutions.

As a nationally registered National Historic Landmark, we also inspire pride from the local community and region by maintaining our 6 major historic structures and surrounding landscape. A collection of houses and history from 1738 to 2000 is rare indeed and it is a great responsibility. A short term goal remains to increase awareness of this great collection as well as grow our educational programs and exhibits. On-site and on-line attendance growth continues to be measured and analyzed in order to offer programs that remain relevant but are grounded in solid research. Additionally, efforts to link to other nationally recognized projects continue to foster great partnerships. These partnerships include organizations such as the National September 11 Memorial & Museum, Railroad Museum of Pennsylvania, Chester County Historical Society and the Hagley Museum and Library.

A long term goal remains the restoration of Brandywine Mansion the home of Rebecca Lukens and the acquisition of the 120 Mill property. The mill property will enable us to grow our programs, expand our exhibits and welcome more visitors to the site.

Of course, all of this is only possible due to a dedicated board, staff and stakeholder base. Thank you for taking the time to get to know us better.

Report from the Executive Director

The 2014 Annual Report of the Graystone Society's National Iron and Steel Heritage Museum provides measures of financial strength, visitor involvement, volunteer commitment and the charitable contributions of members and supporters. Graystone experienced a productive year on each of these important points, while maintaining the programs that make it a special place.

Here visitors discover stories of the iron and steel industry, and more. A robust and diverse collection of industry artifacts and art from across the country expands each year. We are quickly becoming a centerpiece of the “Iron Cradle”, as our dear friend Jane Davidson referred to this region along the Brandywine River because of its length and breadth if iron and steel historical significance.

As you will read in the following pages, this Annual Report is more than a retelling of this past year's events - it's a tribute to our members, donors and sponsors!
2014 Board of Directors

Board of Directors
Scott G. Huston — President
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Geoff Roehrs
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Kristen Fuette

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Judy Jones
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Ross Kershey
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John Ross
Patricia St. Georges
Bill Shaw

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Gene DiOrio
Rich Smith
Fred Smith
John Ross
Tom Walsh
Ron Echoff
Susannah Brody
Al Brown

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Gene DiOrio
Charles L. Huston, III
Jay Sedor
Doug Thompson
Al Giannantonio
Ted Gallagher
Gary Smith
Harold Skramstad
Peter Saylor
Jim Gerlach
Ed Frey
John Fiorillo
Andy Rau

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Scott G. Huston
Carol Davidson
Barbara Travaglini *2009
Tamara Miles *2012
Regina Horton Lewis *2013
Molly Morrison *2014
Charles L. Huston, III
Eugene L. DiOrio
John Forese,
Al Giannantonio
Frances Sheehan
Susannah Brody
(* Award Recipient)

2014 Staff & Advisors

Administration
James D. Ziegler — Executive Director
Juliette Honsinger — Program Manager
Sharon Tandarich — Real Estate Manager
Kathleen Bratton — Collections Manager
Melinda Williams — Development Manager
LeAnne Zolovich — Communications Associate
Samuel Radziviliuk — Digital Manager
Kathleen Franciscus — Administrative Assistant
Allison Connell — Administrative Assistant
Francis Ciarrocchi — Real Estate Technician
Kirk Beard — Real Estate Assistant

Advisors
Harold Skramstad — Museum Advisor
Peter Saylor — Architectural Advisor
Eugene L. DiOrio — Historical Advisor
The Lukens National Historic District

1. Start your visit at the Lukens Executive Office (circa 1902-03) by taking an annual report worthy photo on the impressive staircase. Enjoy the steelmaking dioramas, Grutzka art collection and gift shop.

2. The Grutzka Collection may be the most comprehensive essay of America’s great industrial age. Today, more than 90% of the structures he painted no longer exist.


4. The success of Rebecca Lukens’ mill is evident in Terracina (circa 1849), the home of her daughter, Isabella. Open to the public as a furnished 1880 house museum.

5. Our current restoration project Brandywine Mansion (circa 1739) was home to America’s first female industrialist, Rebecca Lukens.

6. The restored Tenant House (circa 1880) was typical of housing provided for workers of that era. Closed to the public.

7. After years of service at Lukens, our 1965 International Travelall Ambulance, 1947 Dodge Fire Engine and a 1965 GMC Fire Engine still look ready to roll!

8. The 120” Rolling Mill was an active Lukens production facility from 1942 to 1985. Closed to the public.

9. The Steelworkers’ Memorial features a World Trade Center Tree made from Lukens’ steel. This memorial commemorates steel workers and first responders who gave their lives in service.

10. Our Sonarsphere was manufactured in 1984 to hold 1,245 hydrophones on a nuclear submarine. It was the first Lukens Steel product to return home.

11. The 1911 Porter Steam Locomotive was the workhorse of a turn of the century steel mill.

Our history is painted with many brushes — the evolution of steelmaking and products that kept pace with a growing nation; and the spirit of the men and women of steel marked in the homes, art and artifacts we hold in safekeeping.
Our History

The Graystone Museum Society of Coatesville was incorporated in 1984 and began planning a room in the then City Hall, Graystone Mansion, as a museum area. Shortly after its formation, the Society’s attention was diverted to Terracina, its first real estate acquisition, the 1850 home of Dr. Charles and Isabella Huston — parents of A. F. Huston — and later the home of Stewart Huston. Working with the City, and with the Huston Estate, the Society agreed to fill the need for a non-profit group to take on the management and general restoration of Terracina in late 1985.

With financial support coming primarily from the Huston Foundation, the Society began the stewardship care and restoration of the house. With the establishment of The Stewart Huston Charitable Trust in 1990, the Society received major grants which allowed for many important restoration projects: roofing, heating, wiring, plumbing, air conditioning, etc., as well as restoration of the interiors to period appearances. The current plans for Terracina are to develop a house museum dedicated to the Huston family of Coatesville and their other related family branches.

The City decided to erect a new municipal office building and police station and moved out of Graystone mansion in 1992. Designed by noted Philadelphia architects Cope & Stewardson and recognized as the most architecturally significant house ever built in Coatesville, Graystone was much too important for the heritage of the city and region to risk its loss. With the support of the then management of Lukens Steel Company, the City agreed to transfer the property to the Graystone Society in 1995. With funds from the Lukens Foundation, the Society was able to do a major clean-up of the buildings and grounds, as well as initiate an architectural and engineering study of the buildings by Dagit-Saylor Architects from Philadelphia. The Society currently uses the mansion for social events, meetings, concerts, and of course, tours.

In 1988 the National Trust for Historic Preservation through their Comprehensive Historic Assistance Program for Historic House Museums compiled a report for Terracina. This report concluded that the Graystone Society needed to expand its mission beyond just preserving Terracina to reflect a broader purpose: the iron and steel industry and its role in the development of the community. After acquiring Graystone Mansion, the Graystone Society commissioned Dagit-Saylor to conduct a feasibility study for the restoration needs of the House.

In 1994, the National Park Service of the United States Department of the Interior bestowed its highest designation on the buildings of the Lukens Historic District — Brandywine.
Mansion, Terracina, Graystone, and the Lukens Executive Office Building — naming it a National Historic Landmark.

While the Lukens Foundation continued to grant the Graystone Society the funds needed to operate Graystone Mansion, they also began pursuing the concept of a broader vision in a steel museum. After touring other national industrial manufacturing sites with museum components, Lukens recommended Dagit-Saylor to conduct a feasibility study for a steel museum complex, which was completed in 1996. However, shortly after the completion of this study, Lukens, Inc. was sold to Bethlehem Steel Company in 1998. The third and most prominent building in the Historic District came under local control when The Stewart Huston Charitable Trust bought the Lukens Main Office in 2000 from Bethlehem, allowing the Graystone Society to conduct tours of this important structure. At this time, Gateway Park was developed, securing the Historic District’s northern end. Finally, in 2006, the Stewart Huston Charitable Trust acquired Brandywine Mansion, the home of Rebecca Lukens and immediately transferred it to the Graystone Society securing ownership of all the structures in the Lukens National Historic District.

In 2001, the steel museum plan of 1996 was revisited and, after much discussion, led by nationally recognized museum planner Harold Skramstad, a more sustainable vision was created for the site in 2003/2004. Further, an interpretive plan was completed by Mckelvey Museum Services, bringing an educational focus to the museum. Building upon these efforts, the Society is working with The Stewart Huston Charitable Trust and the Huston Foundation, as well as the City, to create the National Iron and Steel Heritage Museum — a major endeavor which would utilize former mill buildings and a circa 1890’s rolling mill adjacent to the house and office properties.

The Graystone Society has been adding depth to its programming for the last number of years including displays of Lukens’ products and the equipment used to produce them. In 2002 and 2004 scientific test lab equipment from the G.O. Carlson Company was added to our collection. We began preserving the history of safety at the mill in 2002 by acquiring a 1965 International Travelall ambulance. In 2005 we located and acquired a 1947 Dodge fire truck followed by a 1965 GMC fire truck in 2008. Also in 2008 we built and dedicated a storage facility to house the safety equipment and the G.O. Carlson collection. In 2004 we located a narrow gauge railroad engine of the type previously used at Lukens and developed an outdoor display for it along with ingots and scrap pans indicative of its use in the plant. In 2007 we installed the informational signage for our exterior walking tour. Also in 2007 we acquired and returned to Coatesville a 1980’s era Sonar Sphere, a 15’ diameter 27 ton steel dome that was
manufactured by Lukens Steel for the US Navy and used in the sonar listening systems of nuclear submarines.

In April of 2010 we successfully acquired and returned to Coatesville 500 tons of steel, including ten Tridents, or Trees, used in the bases of the World Trade Center Towers which were melted, rolled and flame cut here at Lukens. Planning is currently underway for the display of the steel as a central part of the National Iron and Steel Heritage Museum.

In 2010, the Graystone Society commemorated 200 years of the iron and steel industry in Coatesville. A highlight of the Society’s June 26th event was the unveiling of a brass plaque mounted on a steel ingot donated by ArcelorMittal. The marker was placed near an historic section of the plant that included the original open hearth building where steel was first made at Lukens in 1892. A second event was held on July 2nd — the date of Isaac Pennock’s purchase of the land from Moses Coates in 1810 — with a memorial rose-planting ceremony at Brandywine Mansion, the home of Rebecca Lukens and the starting point of the Lukens National Historic District.

Progress in the areas of historical preservation, education and community are marked in 2012 when Harcum College began classes at Graystone, the Klaus Grutzka Industrial Art Collection was acquired and Phoenix Iron & Steel Co. blueprints were added to collections. The Brandywine Mansion Historic Structures Report was completed in 2013.

National Iron and Steel Heritage Museum has enormous potential to provide educational, tourism, and economic stimulation for the urban revitalization efforts of the Coatesville community.
<table>
<thead>
<tr>
<th>Year</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>1984</td>
<td>The Graystone Museum Society incorporated</td>
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<tr>
<td>1985</td>
<td>Terracina acquired</td>
</tr>
<tr>
<td>1988</td>
<td>The National Trust for Historic Preservation report completed</td>
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<tr>
<td>1994</td>
<td>National Park Service declares the Lukens Historic District a National Historic Landmark</td>
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<tr>
<td>1995</td>
<td>Graystone Mansion acquired</td>
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<tr>
<td>1996</td>
<td>Completion of a feasibility study for a steel museum complex</td>
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<tr>
<td>2000</td>
<td>Stewart Huston Charitable Trust purchases the Lukens Executive Building</td>
</tr>
<tr>
<td>2002</td>
<td>Gateway Park developed</td>
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<tr>
<td>2004</td>
<td>1911 HK Porter 0-4-0-T Steam Locomotive Restoration acquired</td>
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<tr>
<td>2005</td>
<td>1947 Dodge fire truck acquired</td>
</tr>
<tr>
<td>2006</td>
<td>Brandywine Mansion acquired</td>
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<tr>
<td>2007</td>
<td>Submarine Sonarsphere acquired</td>
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<tr>
<td>2008</td>
<td>Construction of a storage facility to house the safety equipment and G.O. Carlson collection</td>
</tr>
<tr>
<td>2010</td>
<td>200th Anniversary Celebrations</td>
</tr>
<tr>
<td>2012</td>
<td>Harcum College classes begin at Graystone</td>
</tr>
<tr>
<td>2013</td>
<td>Brandywine Mansion Historic Structures Report completed</td>
</tr>
</tbody>
</table>

**The Graystone Society Timeline**

Terracina, the 1850 home of Dr. Charles and Isabella Huston, was the Graystone Society’s first real estate acquisition.

The City of Coatesville transferred ownership of Graystone Mansion to the Graystone Society.

As part of pursuing the concept of a steel museum complex, the Graystone Society hired Dagit-Saylor to conduct a feasibility study.

This ambulance was the first piece in a new collection focused on the history of safety at Lukens.

With the help of museum planner, Harold Skramstad and McKelvey Museum Services, a more sustainable vision for the museum was created.

This fire truck was put into service at Lukens Steel Company on January 28, 1949.

This 1980’s era nuclear submarine sonarsphere was manufactured by Lukens Steel for the US Navy.

This 1965 GMC fire truck saw duty at Lukens Steel Company for many years.

The World Trade Center Towers tridents were melted, rolled and flame cut at Lukens Steel.

The Klaus Grutzka Industrial Art Collection may be the most comprehensive essay of America’s great industrial past.

1965 GMC fire truck acquired

Demolition of failing company store addition to Brandywine Mansion

2010

2012 Harcum College classes begin at Graystone

Klaus Grutzka Industrial Art Collection acquired

Phoenix Iron & Steel Co. blueprints acquired

2013

2013 Brandywine Mansion Historic Structures Report completed

Dendrochronology study dates Brandywine Mansion to 1739
Historical Buildings

Brandywine Mansion (circa 1739)
Brandywine Mansion dates to the mid-1700s. In 1788, Moses Coates added the larger west section. Rebecca Lukens lived in the house until her death in 1854. Much later, Brandywine Mansion became part of Lukens’ Company Store. Currently the building is being interpreted to make the renovations as authentic as possible.

A property study using dendrochronology methods has found that this property’s oldest structures actually date to 1739. Previously, the property was thought to be dated to 1747. This property holds the title as the oldest existing structure in Coatesville.

Terracina (1849)
Built in the Country Gothic style, the exterior displays Gothic Revival features, including latticed piazzas, peaked wall dormers and diamond-paned lancet windows. A two-story, Renaissance Revival bay was added to the south side of the house in 1875.

Assisted by our summer interns from the Coatesville Youth Initiative, the Eugene DiOrio Inventory Project began. The project is a room by room, object by object, inventory of the home of Dr. Charles and Isabella Huston and their related family branches.

Open to the public as a circa 1880 house museum.

Tenant House (circa 1880)
Located between Terracina and the 120” Mill, the building is typical of housing built for steel workers. This house was erected in 1880 next to a barn. It was later occupied by the chauffeur/butler of Stewart and Harriet Huston. The interior of the Tenant House has been completely restored.

An exterior painting project is scheduled as the next renovation for this property.

Graystone Mansion (circa 1889)
A.F. Huston built Graystone in 1889 and lived there until his death in 1930. Sold to the City of Coatesville in 1938, Graystone served as City Hall until 1992. Philadelphia architects Cope & Stewardson designed Graystone employing Collegiate Gothic styling, which the firm initiated and used on several college campuses.

Six crystal chandeliers, donated by Dr. Dorothy M. DiOrio, were installed at Graystone Mansion in time for this year’s Holiday Open House.

Open to the public for special events and exhibits.
Carriage House (circa 1889)
The Carriage House is located behind Graystone Mansion, and was built to house the horses and carriages of the family. When the Graystone Mansion was sold to the City of Coatesville, the Carriage House became the city jail and police headquarters. Not open to the public.

Lukens Executive Office Building (1902-1903)
The directors of Lukens Iron & Steel Company voted in 1900 to construct a new office building. Cope & Stewardson, again were retained, in this case using the Georgian Revival style. The building is owned by the Stewart Huston Charitable Trust and houses the administrative offices of the Graystone Society.

The Klaus Grutzka Industrial Art Collection began to be displayed.
Open for tours of the building and exhibits.

Steelworkers’ Memorial
ArcelorMittal installed the Steelworkers’ Memorial in the summer of 2013. The memorial commemorates those who have perished in the steel mill as well as those who gave their lives in the line of duty on September 11, 2001. The memorial includes one of the “tridents” that was shaped by Lukens Steel before they were constructed as the base of the World Trade Center in New York City. The Museum arranged the return of ten of the original steel tridents home to Coatesville, in April 2010. This year, the Museum was honored to hold its Coatesville Remembers: Anniversary of the World Trade Center Commemoration ceremony at the new memorial.
Acquisitions & Collections

Pennock Furnishings Return To Terracina

Thanks to the generosity of Mrs. Clifford Vaughn of Bozeman, Montana, The Graystone Society has received an important collection of furniture, pictures, silver and other household and decorative objects for placement and use at Terracina. Mrs. Vaughn, a granddaughter of Charles E. Pennock, owner of the Valley Ironworks, North of Coatesville, resided at Terracina in the early 1900’s. The furnishings just received were in Terracina at the time of the Pennock residency. The Graystone Society is indebted to Mrs. Vaughn for her thoughtful interest in having these items returned to Coatesville and Terracina.

Additions to the Collection

In 2014 the National Iron & Steel Heritage Museum was the beneficiary of a large number of items donated by our members and friends. Over 60 individual groups of items, containing hundreds of individual objects.
<table>
<thead>
<tr>
<th>Acquision #</th>
<th>Object</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014.1</td>
<td>Photo of Baseball Team with Lukens Players</td>
<td>Bettina Heffner</td>
</tr>
<tr>
<td>2014.2</td>
<td>Photographs of 3rd &amp; Harmony Streets in Coatesville</td>
<td>William Taggart</td>
</tr>
<tr>
<td>2014.3</td>
<td>Photo of Lukens Fire Department</td>
<td>John Ross</td>
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<tr>
<td>2014.4</td>
<td>Lukens Pewter Plate and Photos of the 1942 Flood</td>
<td></td>
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<tr>
<td>2014.5</td>
<td>Books</td>
<td></td>
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<tr>
<td>2014.6</td>
<td>Allen Wood Steel Employee Badge and Watch Fob</td>
<td>William Taggart</td>
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<tr>
<td>2014.7</td>
<td>Lukens and Bethlehem Steel Advertisements</td>
<td>Purchased - Galloping Beggar</td>
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<tr>
<td>2014.8</td>
<td>Assorted pottery and personal grooming items</td>
<td>Barbara Huston</td>
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<tr>
<td>2014.9</td>
<td>Book - “Roots of Steel”</td>
<td>Eugene DiOrio</td>
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<tr>
<td>2014.10</td>
<td>Lukens Steel Pewter Plate</td>
<td>Brenda Ross</td>
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<tr>
<td>2014.11</td>
<td>Atlas with Leather Cover</td>
<td>Mary Boros</td>
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<td>2014.12</td>
<td>Book - “World’s Largest Plate Mill - Lukens Steel”</td>
<td>Thomas F. Robinson</td>
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<td>2014.13</td>
<td>Lukens Glass Tumblers</td>
<td>Arthur and Carol Burt</td>
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<td>2014.15</td>
<td>35 mm Slides of the Terracina Restoration</td>
<td>Eugene L. DiOrio</td>
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<td>2014.16</td>
<td>Photo negatives of Lukens Events from Coatesville Record Newspaper</td>
<td>Eugene L. DiOrio</td>
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<td>2014.17</td>
<td>Photographs</td>
<td>Marion Stoner</td>
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<td>2014.18</td>
<td>Book - “Lukens Iron and Steel Co.”</td>
<td>Ron Stoudt</td>
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<td>2014.19</td>
<td>Book - “World’s Largest Plate Mill - Lukens Steel”</td>
<td>Thomas Robinson</td>
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<td>2014.20</td>
<td>Fold Out Plant Catalog</td>
<td>Charles L. Huston III</td>
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<td>2014.21</td>
<td>Railroad Book Collection</td>
<td>Francis Ciarrocchi</td>
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<td>2014.22</td>
<td>Cup and Saf T Guide</td>
<td>Sharon Tandarich</td>
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<td>2014.23</td>
<td>Plastic Lidded Mug</td>
<td>Elizabeth Pennock Vaughn</td>
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<td>2014.24</td>
<td>Dishes, Silver, Sheet Music, Bowls, Furniture, Clothing and Paintings</td>
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<td>Lukens, Bethlehem Steel and Industry Advertisements</td>
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<td>Bethlehem Steel Advertisements and Industry Articles</td>
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<td>Silver Pitcher</td>
<td>Eugene L. DiOrio</td>
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<td>Paintings, Furniture, China, Articles and Presidential Related Letters</td>
<td>Auction Company</td>
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<td>35 mm Slides Of Graystone Society Events</td>
<td>Eugene L. DiOrio</td>
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<td>Steel Industry Badges, Books, Photos and Painting</td>
<td>Ann Fayles</td>
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<td>2014.31</td>
<td>Book - “Morgan Steel Company”</td>
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<td>Newspapers Published on September 11, 2001</td>
<td>Nick Hiller</td>
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<td>Lukens Artwork, Lapel Pin, Video Tape and DVD</td>
<td>Art Sweatman</td>
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<td>Coatesville Boiler Works Pressure/Temperature Gauge</td>
<td>Ann Fayles</td>
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<td>35 mm Slides of Graystone Mansion</td>
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<td>2014.36</td>
<td>Fire Extinguisher</td>
<td>Al Giannantonio</td>
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<td>2014.37</td>
<td>Images of Coatesville</td>
<td>Jay Byerly</td>
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<td>2014.38</td>
<td>Lukens Advertisements</td>
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<td>2014.39</td>
<td>Lukens Employee Publications and Manuals</td>
<td>Allen Chesnet</td>
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<td>2014.40</td>
<td>Lukens Memorabilia</td>
<td>Chuck Hossack</td>
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<td>2014.41</td>
<td>9/11 Memorabilia</td>
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<td>2014.42</td>
<td>1912 Lukens Steel Handbook</td>
<td>Calvin C. Beeman</td>
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<td>2014.43</td>
<td>Postcards of Coatesville and Chester County</td>
<td>Marisa Nikodemska</td>
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<td>Silver Bowl - 1971 Lukens Pistol Club Award</td>
<td>John Ross</td>
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<td>Emmeline Beal Mcllvain</td>
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<td>2014.48</td>
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<td>2014.49</td>
<td>Photographs</td>
<td>Linnea Raffele</td>
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<td>2014.50</td>
<td>Lenox Plate - Graystone Mansion</td>
<td>Judy Skolnik</td>
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<tr>
<td>2014.51</td>
<td>National Bank of Coatesville Memorabilia</td>
<td>Sharon Tandarich</td>
</tr>
<tr>
<td>2014.52</td>
<td>Lukens Steel Letter Opener</td>
<td>Eugene L. DiOrio</td>
</tr>
<tr>
<td>2014.53</td>
<td>Lukens Key-chain and Newcomen Address</td>
<td>Kathy Boyd</td>
</tr>
<tr>
<td>2014.54</td>
<td>Coatesville Record Newspaper Clipping</td>
<td></td>
</tr>
<tr>
<td>2014.55</td>
<td>Lukens Advertising Items, Industry Books and Leather Valise</td>
<td>John Bertram</td>
</tr>
<tr>
<td>2014.56</td>
<td>China Soap Dish</td>
<td>Barbara Huston</td>
</tr>
<tr>
<td>2014.57</td>
<td>Photographs</td>
<td>Charles L. Lukens III</td>
</tr>
<tr>
<td>2014.58</td>
<td>Morgan Collection</td>
<td>Purchased - Berqueart Books</td>
</tr>
<tr>
<td>2014.59</td>
<td>Christmas Ornament - Graystone Mansion</td>
<td></td>
</tr>
<tr>
<td>2014.61</td>
<td>Lukens and Industry letters and papers</td>
<td>Charles L. Lukens III</td>
</tr>
<tr>
<td>2014.62</td>
<td>Model Train Collection</td>
<td></td>
</tr>
</tbody>
</table>
2014 Programs

Special Events

Seventh Annual Rebecca Lukens Award Presentation — Honoring Molly Morrison (1) March 19th

Garden Party with special recognition of Volunteer of the Year Award winner, Sharon Bowyer and the Charles Lukens Huston Scholarship Award recipients, Steve McFarland and Morgan Flynn (2) June 19th

Community Events

Coatesville Remembers:
13th Anniversary of World Trade Center Commemoration (3, 4) September 11th

Lukens Reunion & Barbecue (5, 6) October 4th

Holiday Open House (7) December 12th

Saturday With Santa (8) December 13th

Lecture Series

Rebecca Lukens’ Birthday:
Susannah Brody as Rebecca Lukens January 9th

Black History Month: Goodman vs Lukens by Dr. Craig Stutman February 6th

Coatesville Ladies Aid Society by Flo Williams March 6th

Liberty Ship S.S. John W Brown by Larry Freeman May 1st

Steel & The 9/11 Memorial Museum by Emily Cramer (9) October 2nd

50th Anniversary of Hibernia Park by John Ross & Ranger Tom Simek November 6th

Bus Trips

Liberty Ship S.S. John W Brown (10) May 15th

National 9/11 Memorial Museum October 16th
Lukens National Historic District Visitors

On-Site Visitors By Month

<table>
<thead>
<tr>
<th>Year</th>
<th>Total On-Site Visitors</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>3,894</td>
</tr>
<tr>
<td>2014</td>
<td>3,124</td>
</tr>
</tbody>
</table>

2014 Educational Tours and Programs

Groups
- ArcelorMittal - Health & Safety Day
- ArcelorMittal Middletown Motorcycle Club
- Art Partners Studio
- Brandywine Health Foundation
- Chester County Questers
- Chester County Community Education Foundation
- Chester County Fund for Women and Girls
- Coatesville Youth Initiative
- Hibernia Hiking Club
- Hillview Men's Group
- Kennett Red Hat Society
- Lancaster Red Rose Questers
- Long Pond Ironworks Historic Site
- National 9-11 Memorial and Museum Guides
- Newlin Foundation
- Northern Chester County Red Hat Society
- Red Rose Questers
- Villanova University
- Zimmerman Family Reunion

Educational Tours and Affiliations
- Aleithia Learning Community
- Commonwealth Connections Academy
- Coatesville Boy Scouts
- Coatesville Area Girl Scouts
- Mom's Club of Coatesville
- South Brandywine Middle School
- University of Pennsylvania - City Planning Class

Educational Outreach Programs
- Chester County Historical Society - History on Tap Program
- Chester County Women's Empowerment Awards
- Coatesville Area Public Library - Children's Hour
- Downingtown-Thorndale Business and Professional Women's Club - Monthly Meeting
- Freedom Village Brandywine Questers
- West Chester University History Department - American Survey Course

2014 On-Site Visitors By Day of Week
Communications Outreach

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Email Campaigns</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Active Email Addresses</td>
<td>968</td>
<td>965</td>
</tr>
<tr>
<td><strong>Postal Mail Lists</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Members</td>
<td>167</td>
<td>144</td>
</tr>
<tr>
<td>Donors</td>
<td>580</td>
<td>538</td>
</tr>
<tr>
<td>All Contacts</td>
<td>4,440</td>
<td>3,333</td>
</tr>
</tbody>
</table>

Social Media

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facebook Likes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lukens National Historic District</td>
<td>286</td>
<td>233</td>
</tr>
<tr>
<td>National Iron &amp; Steel Heritage Museum</td>
<td>386</td>
<td>180</td>
</tr>
<tr>
<td>Facebook Views</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lukens National Historic District</td>
<td>25,000</td>
<td>9,853</td>
</tr>
<tr>
<td>National Iron &amp; Steel Heritage Museum</td>
<td>36,000</td>
<td>9,565</td>
</tr>
<tr>
<td>Twitter Followers</td>
<td>114</td>
<td>72</td>
</tr>
</tbody>
</table>

Website Visitors

Page Views — Number of pages viewed
Visitor Sessions — Number of visits to the site
Unique Visitors — Number of distinct visitors to the site

![Website Visitors Chart](chart.png)
## Financial Statements

### Balance Sheet

As of December 31, 2014 and 2013

<table>
<thead>
<tr>
<th>Assets</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$20,977</td>
<td>$7,360</td>
</tr>
<tr>
<td>Contribution Receivable</td>
<td>5,542</td>
<td>—</td>
</tr>
<tr>
<td>Prepaid Insurance</td>
<td>—</td>
<td>3,437</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>26,519</td>
<td>10,797</td>
</tr>
<tr>
<td><strong>Land, Buildings, Improvements &amp; Fixtures</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terracina</td>
<td>587,956</td>
<td>587,956</td>
</tr>
<tr>
<td>Terracina Restoration</td>
<td>393,402</td>
<td>393,402</td>
</tr>
<tr>
<td>Graystone Mansion</td>
<td>437,146</td>
<td>437,146</td>
</tr>
<tr>
<td>Graystone Mansion Restoration</td>
<td>135,680</td>
<td>135,680</td>
</tr>
<tr>
<td>Museum Collection Pieces</td>
<td>228,300</td>
<td>224,079</td>
</tr>
<tr>
<td>Rebecca Lukens House</td>
<td>50,986</td>
<td>50,986</td>
</tr>
<tr>
<td>Rebecca Lukens House Restoration</td>
<td>159,497</td>
<td>131,801</td>
</tr>
<tr>
<td>Klaus Grutzka Art Collection</td>
<td>125,449</td>
<td>120,657</td>
</tr>
<tr>
<td>Operating Buildings</td>
<td>119,893</td>
<td>76,537</td>
</tr>
<tr>
<td><strong>Operating Assets</strong></td>
<td>77,548</td>
<td>66,929</td>
</tr>
<tr>
<td><strong>Total Land, Buildings, Improvements &amp; Fixtures</strong></td>
<td>2,315,857</td>
<td>2,225,173</td>
</tr>
<tr>
<td><strong>Less accumulated depreciation</strong></td>
<td>(61,019)</td>
<td>(51,947)</td>
</tr>
<tr>
<td><strong>Net Land, Buildings, Improvements &amp; Fixtures</strong></td>
<td>2,254,838</td>
<td>2,173,226</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$2,281,357</td>
<td>$2,184,023</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities &amp; Net Assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lines of Credit</td>
<td>$164,135</td>
<td>$274,418</td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>46,223</td>
<td>56,095</td>
</tr>
<tr>
<td>Other Payables</td>
<td>—</td>
<td>50,000</td>
</tr>
<tr>
<td>Unearned Income</td>
<td>—</td>
<td>1,000</td>
</tr>
<tr>
<td>Accrued Payroll &amp; Related Liabilities</td>
<td>8,428</td>
<td>4,673</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>218,786</td>
<td>386,186</td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>2,062,571</td>
<td>1,797,837</td>
</tr>
<tr>
<td>Temporarily Restricted</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Permanently Restricted</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td>2,062,571</td>
<td>1,797,837</td>
</tr>
<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td>$2,281,357</td>
<td>$2,184,023</td>
</tr>
</tbody>
</table>
### Statement of Activities
As of December 31, 2014 and 2013

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Unrestricted Revenues &amp; Support</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants</td>
<td>$602,055</td>
<td>$250,000</td>
</tr>
<tr>
<td>Fundraising &amp; Contributions</td>
<td>104,829</td>
<td>139,065</td>
</tr>
<tr>
<td>Programs</td>
<td>20,417</td>
<td>24,223</td>
</tr>
<tr>
<td>Rent</td>
<td>86,048</td>
<td>71,950</td>
</tr>
<tr>
<td><strong>Total Unrestricted Revenues &amp; Support</strong></td>
<td>813,349</td>
<td>485,238</td>
</tr>
</tbody>
</table>

|                                |          |          |
| **Expenses**                   |          |          |
| **Program Services**           |          |          |
| Community Events               | 52,497   | 46,884   |
| National Iron & Steel Heritage Museum (NISHM) | 82,969   | 49,649   |
| Property Management            | 138,402  | 131,067  |
| **Supporting Services**        |          |          |
| Management and General         | 176,632  | 149,192  |
| Fundraising                    | 98,115   | 74,519   |
| **Total Expenses**             | 548,615  | 451,311  |
| **Increase in Unrestricted Net Assets** | 264,734  | $33,927  |

|                                |          |          |
| **Increase in Net Assets**     | 264,734  | $33,927  |
| **Net Assets, Beginning of Year** | 1,797,837 | 1,763,910 |
| **Net Assets, End of Year**    | $2,062,571 | $1,797,837 |

Committed to education, the museum hosts school groups throughout the year.
2014 Income

2014 Expenses
2014 In-Kind Donations

YTD Total: $32,519

2014 Volunteers

Kevin Anderson
John Bertram
Sharon Bowyer *2014
Zyonna Boykin
Susannah Brody
Al Brown
Tony Buck
Diane Ceribelli
Vivian Childs
Francis Ciarrocchi *2012
Karol Collins
Steve Cunningham
Carol A. H. Davidson
Ross Davis
Eugene DiOrio *2011
Lisa Doan-Harley
Ron Echoff
Gail Ekstrand
Patricia Fisher
John Forese
Kathleen Francis
Edward Gallagher
Albert Giannantionio
John Graves
Bob Gravis
Lena Hershey
Patricia Hudock
Scott G. Huston
Charles Huston III
Charles Huston IV
Alray Johnson
Judy Jones
William T. Keen
Ross Kershey
Cecelia Leathem
Harry Lewis
Regina Horton Lewis
Tamara Miles
Patricia Miller
Molly Morrison
Steve Morse
Peter Nunn
Cheryl Proudfoot
Samuel Radziviliuk
Geoffrey Roehrs
John Ross
Dick Scott *2013
Jay Sedor
Frances Sheehan
Nicholas Silveri-Hiller
Martha Skiadas
Fred Smith
Richard Smith
Gary Smith
Sharon Tandarich
Tonya Taylor
Joe Thoma
Doug Thompson
Barbara Travaglini
Thomas Walsh
John Wickman
James D. Ziegler
(* Award Recipient)

2014 Volunteer Hours

Total Value of Volunteer Hours: $34,200 (1,710 hours @ $20/hour)

Volunteer and metallurgist John Wickman holds a class on steelmaking for school children.
2014 Members
(* New Member)

206 Mill Society
Charles L. Huston III
Scott & Meredith Huston
Robert & Jennifer McNeil
Stewart Huston
Charitable Trust

140 Mill Member
Dorothy DiOrio*
Barbara Huston
Robert R. Jennings
Peter & Ruth Nunn
Durand & Anita O'Meara
Fred & Mary Ellen Smith
Jim & Patti Ziegler

120 Mill Member
John & Falicitas Bowie
Chip & Maureen Breuninger
Michael & Francine Jacoby
Bill & Laurie Keen
Michael McNeil
William Morrison
David Nunn*
Ted & Patricia Reed
Ione Apfelbaum Strauss
Jay Sedor
Rich & Patricia Smith

Open Hearth Club
Norman & Roxalyn Alexander
Douglas Blount
Alex & Christine Cann
Caitlin Cliggett
Eugene DiOrio

Lisa Doan-Harley
Larry Freeman
Robert & Allyn Greeney
James Kauffman*
John Kirwin
Janet and Lewis Klein
Dallas & Di Krapf
Dale & Nannette Krapf
John & Peg Martin
Arthur Moore
Mark Myers
Karen Neuhauser Ruppert
Geraldine Rozelsky
Dick & Nancy Saha
Peter Saylor
Ted & Martha Skiadas
Ronald Stoudt
Paul & Donna Trace
Dan & Evelyn Walker
Robert & Melinda Williams
Bill & Elva Wright

Household
Milt & Ginny Allen
Thomas Barnett
Louis Beccaria
Geraldine Branson*
Adair Curtiss
Del & Denise Delpino
Greg & Dori DePedro
Earl & Eliza Dering
Robert & Patricia Edge
Gail Ekstrand
Kathy & Butch Franciscus

Albert Giannantonio
Paul & Peg Givler
Kevin & Kathleen Good
David & Jean Grace
Dominic & Verona Grady
Jennifer Green
Maurice “Gus” Gustin
William & Linda Handy
Donald Hatt
Timothy & Carol Hennessey
Bill & Mary Ellen Hopson
Alray Johnson*
Ross & Sally Kershey
Don & Susan Luce
James Mariano
Mark and Dorothy McGill
Deen & Denise McKillips
David Morris
Kevin & Becky Mountain
Richard Pennock
Richard & Debra Phillips
Bob & Carol Poinier

Harry & Cheryl Proudfoot
Samuel & Mary Radziviliu
Lloyd Roach
Edward & Susan Scott
Mary Ann Shumway*
Robert & Illaria Steele
Sharon & Bernie Tandarich
Anthony & Tonya Taylor
Robert & Trudy Wendt
Thomas Wingard
Joseph Zabaga

The 2014 Lukens Reunion and Bar-B-Que
**Individual**  
Donna Adams-Tomlinson*  
Irma Bailey  
Mary Baldwin-Trego*  
Mary Boros  
William Beible  
John Bertram  
Gene Bickert  
Robert Blount  
Mary Boros  
Jean Botkin  
Sharon Bowyer  
Martha Boyd  
Susannah Brody  
Tony Buck  
Jay Byerly  
William Chatman  
Jeanne Cochran  
Karol Collins  
Jack Conner  
Robert Coulter*  
Kathi Cozzone  
Jean D’Adamo  
Christina DeLiberato  
Sherry Deets  
Brian Dluhy  
Eleanor Donato  
Seth Drucker*  
Judi Ebelhar  
Patricia Fisher  
Charlotte Fiske  
John Forese  
Gary Gill  
Nancy Gill  
Jaclyn Gleber  
Rebecca Glover*  
John Graves  
David Griffith  
Ronald Griffith  
Joseph Guldan  
Franklin Hackman  
Maurice Hare  
Bettina Heffner  
Robert Hennessey  
Lois Hinderling  
Herbert Hoffman  
Carol Holloway  
Juliette Honsinger*  
Kenneth Hopton  
Ilan Horwitz  
Charles Hossack  
Jonathan Inslee  
Robert D Jennings  
Tony Johnson  
Dorothy Johnson  
Harry Krieder  
Elinor Lashley  
Stephen MacNeill  
Karen Marshall  
Claire McIvain*  
David Morris  
Irene Pashesnik  
Nancy Pitcherella  
Joseph Pitts  
Dana Purvis  
Cynthia Quinn  
Barry Rabin  
Michael Racz  
Rosetta Rambo  
Mercy Ramsey  
Barbara Reczek  
Vivienne Rice  
Tom Robinson  
Gary Rutledge  
James Sacco  
Dick Scott  
Marian Simpson  
William Strapple  
Edith Sylvester  
Rose Terriman  
Christopher Trunk  
Arthur Tucker  
James Turtle  
Robert Wendt  
Howard Wright  
Shirley Yuzwiak  
Susan Ziegler  
LeAnne Zolovich*

**Associate**  
Lindsay Brinton  
Anita Cavuto  
Diane Ceribelli*  
Ross Davis*  
Martha Edwards*  
Nina Frangieh*  
Erica Essig*  
Ron Echhoff*  
Edward Lawrence  
Joan Levenite  
Robert Olseski  
Donald VanHorn*  
Kenneth Wyereman

Graystone Mansion was the setting for the Mother’s Day Victorian Tea.
2014 Members (continued)
(* New Member)

Corporate
Brandywine Health Foundation
Carl Wingard, Inc.
Citadel Federal Credit Union
Coatesville Savings Bank
DNB Financial Corporation
First Niagara*
Greg A. Vietri, Inc.*
Harris Mountain Funeral Home
Harry’s/Sadsburyville Hotel, Inc.
Historic Huston Properties, Inc.
Huston Properties, Inc.
PECO
Rainer and Company
Stewart Huston Charitable Trust
The Huston Foundation
The Williams Group
Unruh, Turner, Burke & Frees, P.C.
Veteran Construction & Utility*
West End Fire Company No. 3
Western Chester County Chamber of Commerce

Membership Income
2008 — 2014

Membership Level Breakdown

Carol and Bob Poinier with Kevin Mountain at the 2014 Garden Party
2014 Annual Appeal

$3,000
Barbara & Fred Travaglini

$1,000
Scott & Meredith Huston

$500
Charles L. Huston III

$200 & Over
Ted & Martha Skiadas

$100 & Over
James Ammon
John Campo
Joseph & Lindsay DuBarry
Gail Ekstrand
Barbara Huston
John Kirwin
Casmir Lehenky
Arthur Moore
Michael Racz
Dick Scott

Under $100
John Bertram
Douglas O. Blount
Jean Botkin
Martha Boyd
Susannah Brody
Joan Burks
Charles Pennock Collings
Jack Conner
Adair Curtiss
Eleanor Donato
Bob & Patricia Edge
Gail Ekstrand
Kathleen Franciscus
Nancy Gill
Kermit Good
David Grace
Gus Gustin
Maurice Hare
Donald Hatt
Kenneth Hopton
Chuck Hossack
Jerry James
John Joe
William R. Keen
Harry Kreider
Elinor Lashley
James Mariano
Mary Jane McKillips
James Montgomery
Nancy Pitcherella
Robert Poinier
Barbara Reczek
Dick Saha
Edith Sylvester
Jenneth Wyerman
Shirley Yuzwiak
LeAnne Zolovich
Susan Ziegler

Annual Giving Level Breakdown

Annual Appeal Income 2008 — 2014
2014 Sponsorships

SUPPORTING SPONSORS
Stewart Huston Charitable Trust
Huston Properties, Inc.

PARTNERS
PECO
Coatesville Savings Bank
Charles & Barbara Huston
Scott & Meredith Huston
Peter & Ruth Nunn

EVENT SPONSORS
Rebecca Lukens Award
Coatesville Savings Bank
Stewart Huston Charitable Trust
Huston Properties, Inc.
Brandywine Health Foundation
PECO

Garden Party
Stewart Huston Charitable Trust
Huston Properties, Inc.
Barbara Huston
PECO
Peter & Ruth Nunn
Carl Wingard, Inc.
Tel Hai
Sadsburyville Hotel Inc. – Harry’s
Delpino Design
Greg A. Vietri, Inc.
Blue Moon Florists

Golf Outing
PECO
Stewart Huston Charitable Trust
Huston Properties, Inc.
Unruh, Turner, Burke & Frees
Carl Wingard, Inc.

Museum Store
Stewart Huston Charitable Trust

Lukens Reunion BBQ
Stewart Huston Charitable Trust
Huston Properties, Inc.

Coatesville Remembers 9/11
DNB First
Summers & Zimms
First Niagara Bank
Thomas Comitta Associates, Inc.
Veteran Construction & Utility Services, Inc.

Lectures
Peter & Ruth Nunn

Trips
Stewart Huston Charitable Trust
Huston Properties, Inc.

Holiday Open House
West End Fire Company #3
Stewart Huston Charitable Trust
Charles & Barbara Huston
Greg A. Vietri, Inc.

2014 Grants
Huston Foundation — $290,000
Historic Huston Properties — $153,527
Stewart Huston Charitable Trust — $150,000
Springbank Foundation — $15,000
PHMC — $8,528

2014 Grutzka Collection
Adopt-a-Painting
Peter & Ruth Nunn
Unique Support Opportunities

THE LUKENS NATIONAL HISTORIC DISTRICT

Properties Available to Rent for Special Events

Three distinctly different properties within the Lukens Historic District are available for rental. Each offers the convenience of complimentary on-site parking, handicap access and nearby major thoroughfares. Patrons have flexibility with the option to choose their own caterer, hire their own event planner, or do it all themselves — we provide the canvas and they create an event to remember.

Graystone Mansion  Lukens Executive Office Building  The Grounds at Terracina

The perfect place for...

weddings / rehearsal dinners / bridal showers / reunions / baby showers / teas / dinner parties
birthdays / business meetings / corporate retreats / luncheons / fundraisers

THE GRUTZKA INDUSTRIAL ART COLLECTION

Paintings Available for Adoption

THE ADOPT-A-PAINTING INITIATIVE

Select pieces are available for adoption at $500, $1,000, $2,500, $5,000, to benefit conservation efforts for the entire collection. A brass plaque on display with the painting recognizes the donor.