

Graystone Society, Inc.
and
The National Iron & Steel Heritage Museum



2014 Annual Report



THE NATIONAL
IRON & STEEL
HERITAGE MUSEUM

The National Iron & Steel Heritage Museum is a project of the Graystone Society, a 501(c)3 corporation registered with the Pennsylvania Bureau of Charitable Organizations

Contents

Executive Reports..... 1

2014 Board of Directors..... 2

The Lukens National Historic District 3

Our History 4

Historical Buildings..... 8

Acquisitions & Collections 10

2014 Programs 12

Lukens National Historic District Visitors..... 13

Communications Outreach 14

Event Video Viewership 15

Financial Statements..... 16

2014 Income / Expenses 18

2014 In-Kind Donations / Volunteers 19

2014 Members 20

2014 Annual Appeal 23

2014 Sponsorships / Grants / Grutzka Collection..... 24

On the cover: Detail from Mill Buildings in Blue, Phoenix Steel, Claymont, DE, acrylic on canvas by Klaus Grutzka

Our Mission

The Graystone Society is a not-for-profit educational institution whose mission is to promote an understanding of the iron and steel history of Coatesville, Chester County, Southeastern Pennsylvania and the region to audiences of all ages and interests by collecting, preserving, exhibiting and interpreting iron and steel's history and its relationship to the region and nation beyond.

Our Vision

The National Iron and Steel Heritage Museum of the Graystone Society is a vibrant place where people encounter, explore and learn about the past. With diverse audiences and Chester County's unique heritage at its core, the Graystone Society is an educational leader in the history community of the Delaware Valley. In pursuit of this vision, the Graystone Society will:

- Identify, collect and exhibit significant historical materials related to the iron and steel history community of the Delaware Valley
- Provide leadership in the responsible preservation of and public access to these historical materials
- Encourage excellence in research, documentation and interpretation of historical materials
- Present exhibitions that use historical materials to enrich the public's understanding and appreciation for the iron and steel heritage of Coatesville, Chester County and Southeastern Pennsylvania region
- Foster an appreciation of the importance of historical materials to enrich public understanding of the past and the creation of an improved future
- Serve diverse audiences through a variety of learning formats
- Promote pride in both individual and community heritage
- Respond to the community's needs to explore and examine issues critical to its past and application to contemporary life
- Provide support to historic preservation initiatives in the Chester County region
- Maintain mutually beneficial relationships and alliances with educational institutions, the business community and civic organizations

Report from the President

A recent (April 28, 2015) Philadelphia Inquirer article stated that the U.S. Department of Education projects a 14 percent increase in STEM-related jobs between 2010 and 2020. Further, the article states that the Bureau of Labor Statistics estimates STEM-related jobs will grow by 9 million between 2012 and 2022 according to the STEM Education Coalition. However, of these higher paying career paths, women comprise just 14 percent of engineering jobs (February 25, 2015 PHL INQ). Today's leaders must do a better job of finding and fostering an interest in these vital careers. Here at the National Iron and Steel Heritage Museum we aim to create an environment where the next generation of engineers, architects, bridge builders and naval engineers are encouraged to imagine new solutions.

As a nationally registered National Historic Landmark, we also inspire pride from the local community and region by maintaining our 6 major historic structures and surrounding landscape. A collection of houses and history from 1738 to 2000 is rare indeed and it is a great responsibility. A short term goal remains to increase awareness of this great collection as well as grow our educational programs and exhibits. On-site and on-line attendance growth continues to be measured and analyzed in order to offer programs that remain relevant but are grounded in solid research. Additionally, efforts to link to other nationally recognized projects continue to foster great partnerships. These partnerships include organizations such as the National September 11 Memorial & Museum, Railroad Museum of Pennsylvania, Chester County Historical Society and the Hagley Museum and Library.

A long term goal remains the restoration of Brandywine Mansion the home of Rebecca Lukens and the acquisition of the 120 Mill property. The mill property will enable us to grow our programs, expand our exhibits and welcome more visitors to the site.

Of course, all of this is only possible due to a dedicated board, staff and stakeholder base. Thank you for taking the time to get to know us better.

Report from the Executive Director

The 2014 Annual Report of the Graystone Society's National Iron and Steel Heritage Museum provides measures of financial strength, visitor involvement, volunteer commitment and the charitable contributions of members and supporters. Graystone experienced a productive year on each of these important points, while maintaining the programs that make it a special place.

Here visitors discover stories of the iron and steel industry, and more. A robust and diverse collection of industry artifacts and art from across the country expands each year. We are quickly becoming a centerpiece of the "Iron Cradle", as our dear friend Jane Davidson referred to this region along the Brandywine River because of its length and breadth of iron and steel historical significance.

As you will read in the following pages, this Annual Report is more than a retelling of this past year's events - it's a tribute to our members, donors and sponsors!



*Scott G. Huston,
President*



*James D. Ziegler,
Executive Director*

2014 Board of Directors

Board of Directors

Scott G. Huston — President
Geoffrey C. Roehrs — Vice President
William T. Keen, Esq — Secretary
Peter Nunn — Treasurer
James Friedman
Albert J. Giannantonio
Charles L. Huston III
Harry Lewis
Martha Skiadas
Barbara Travaglini

2014 Staff & Advisors

Administration

James D. Ziegler — Executive Director
Juliette Honsinger — Program Manager
Sharon Tandarich — Real Estate Manager
Kathleen Bratton — Collections Manager
Melinda Williams — Development Manager
LeAnne Zolovich — Communications Associate
Samuel Radziviluk — Digital Manager
Kathleen Franciscus — Administrative Assistant
Allison Connell — Administrative Assistant
Francis Ciarrocchi — Real Estate Technician
Kirk Beard — Real Estate Assistant

Advisors

Harold Skramstad — Museum Advisor
Peter Saylor — Architectural Advisor
Eugene L. DiOrio — Historical Advisor



2014 Committees

Business Committee

Scott G. Huston
Peter Nunn
Geoff Roehrs
Charles L. Huston, III
William T. Keen
James Friedman
Gene DiOrio
Andrew Lutz
Kristen Fuette

Program Committee

Scott G. Huston
Tony Buck
Dr. Lisa Doan-Harley
Judy Jones
Dr. Tonya Taylor
Ross Kershey
Harry Lewis
Gene DiOrio
Thomas Walsh
Rich Smith

Property Committee

Scott G. Huston
Charles L. Huston, IV
Gene DiOrio
John Forese
Al Giannantonio
Barbara Travaglini
Geoff Roehrs
William T. Keen
Fred Smith
John Ross
Patricia St. Georges
Bill Shaw

Iron & Steel Round Table

Scott G. Huston
Gene DiOrio
Rich Smith
Fred Smith
John Ross
Tom Walsh
Ron Echoff
Susannah Brody
Al Brown

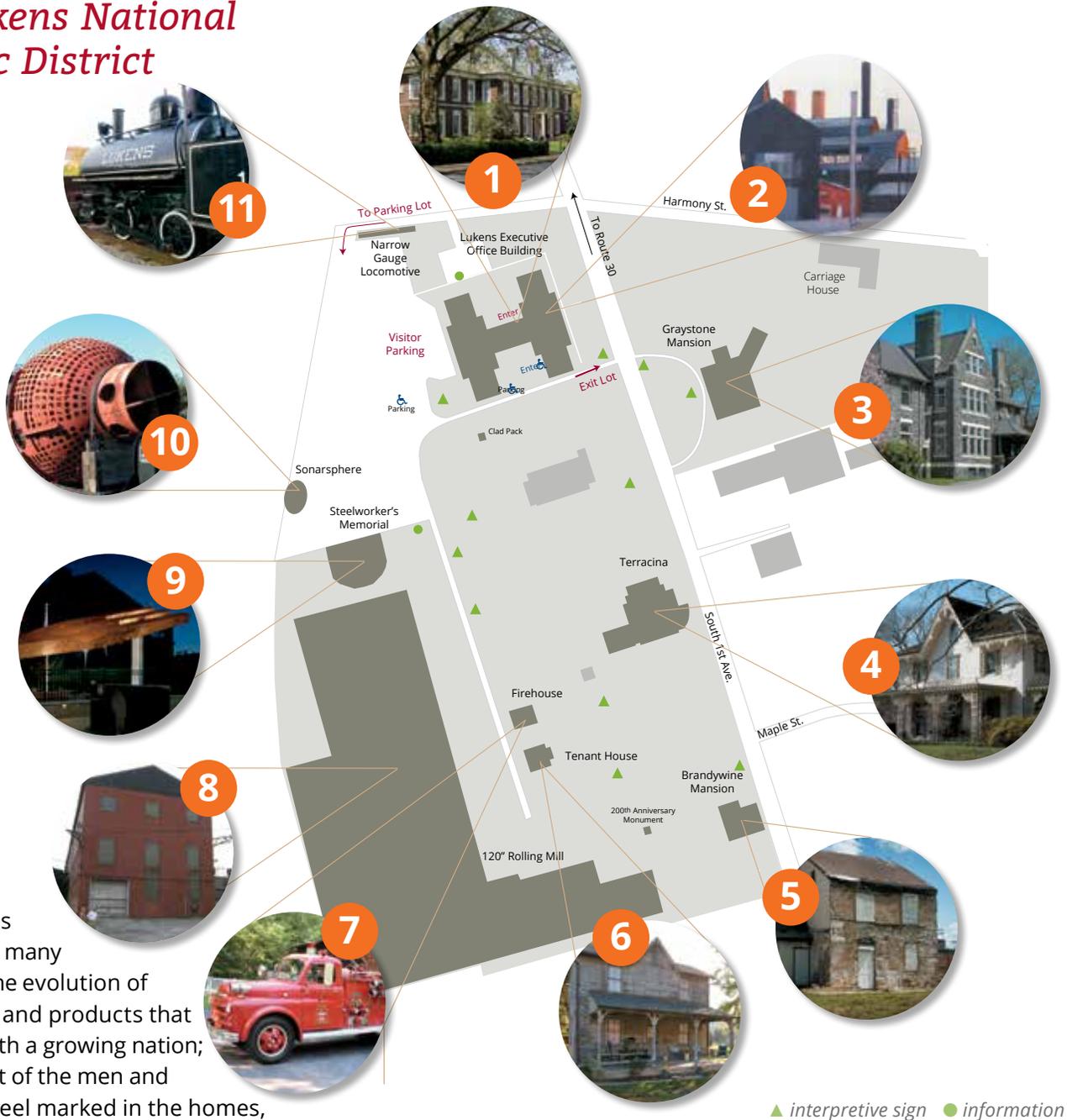
Museum & Memorial Committee

Scott G. Huston
Gene DiOrio
Charles L. Huston, III
Jay Sedor
Doug Thompson
Al Giannantonio
Ted Gallagher
Gary Smith
Harold Skramstad
Peter Saylor
Jim Gerlach
Ed Frey
John Fiorillo
Andy Rau

Rebecca Lukens Award Committee

Scott G. Huston
Carol Davidson
Barbara Travaglini *2009
Tamara Miles *2012
Regina Horton Lewis *2013
Molly Morrison *2014
Charles L. Huston, III
Eugene L. DiOrio
John Forese,
Al Giannantonio
Frances Sheehan
Susannah Brody
(* Award Recipient)

The Lukens National Historic District



Our history is painted with many brushes — the evolution of steelmaking and products that kept pace with a growing nation; and the spirit of the men and women of steel marked in the homes, art and artifacts we hold in safekeeping.

1. Start your visit at the **Lukens Executive Office** (circa 1902-03) by taking an annual report worthy photo on the impressive staircase. Enjoy the steelmaking dioramas, Grutzka art collection and gift shop.
2. The **Grutzka Collection** may be the most comprehensive essay of America's great industrial age. Today, more than 90% of the structures he painted no longer exist.
3. A.F. Huston's **Graystone Mansion** (circa 1889) embodied the gravitas of a steelmaking dynasty. Available for special events.
4. The success of Rebecca Lukens' mill is evident in **Terracina** (circa 1849), the home of her daughter, Isabella. Open to the public as a furnished 1880 house museum.
5. Our current restoration project **Brandywine Mansion** (circa 1739) was home to America's first female industrialist, Rebecca Lukens.

6. The restored **Tenant House** (circa 1880) was typical of housing provided for workers of that era. Closed to the public.
7. After years of service at Lukens, our **1965 International Travelall Ambulance, 1947 Dodge Fire Engine and a 1965 GMC Fire Engine** still look ready to roll!
8. The **120" Rolling Mill** was an active Lukens production facility from 1942 to 1985. Closed to the public.
9. The **Steelworkers' Memorial** features a World Trade Center Tree made from Lukens' steel. This memorial commemorates steel workers and first responders who gave their lives in service.
10. Our **Sonarsphere** was manufactured in 1984 to hold 1,245 hydrophones on a nuclear submarine. It was the first Lukens Steel product to return home.
11. The **1911 Porter Steam Locomotive** was the workhorse of a turn of the century steel mill.

Our History

The Graystone Museum Society of Coatesville was incorporated in 1984 and began planning a room in the then City Hall, Graystone Mansion, as a museum area. Shortly after its formation, the Society's attention was diverted to Terracina, its first real estate acquisition, the 1850 home of Dr. Charles and Isabella Huston — parents of A. F. Huston — and later the home of Stewart Huston. Working with the City, and with the Huston Estate, the Society agreed to fill the need for a non-profit group to take on the management and general restoration of Terracina in late 1985.

With financial support coming primarily from the Huston Foundation, the Society began the stewardship care and restoration of the house. With the establishment of The Stewart Huston Charitable Trust in 1990, the Society received

major grants which allowed for many important restoration projects: roofing, heating, wiring, plumbing, air conditioning, etc., as well as restoration of the interiors to period appearances. The current plans for Terracina are to develop a house museum dedicated to the Huston family of Coatesville and their other related family branches.

The City decided to erect a new municipal office building and police station and moved out of Graystone mansion in 1992. Designed by noted Philadelphia architects Cope & Stewardson and

recognized as the most architecturally significant house ever built in Coatesville, Graystone was much too important for the heritage of the city and region to risk its loss. With the support of the then management of Lukens Steel Company, the City agreed to transfer the property to the Graystone Society in 1995. With funds from the Lukens Foundation, the Society was able to do a major clean-up of the buildings and grounds, as well as initiate an architectural and engineering

study of the buildings by Dagit-Saylor Architects from Philadelphia. The Society currently uses the mansion for social events, meetings, concerts, and of course, tours.

In 1988 the National Trust for Historic Preservation through their Comprehensive Historic Assistance Program for Historic House Museums compiled a report for

Terracina. This report concluded that the Graystone Society needed to expand its mission beyond just preserving Terracina to reflect a broader purpose: the iron and steel industry and its role in the development of the community. After acquiring Graystone Mansion, the Graystone Society commissioned Dagit-Saylor to conduct a feasibility study for the restoration needs of the House.

In 1994, the National Park Service of the United States Department of the Interior bestowed its highest designation on the buildings of the Lukens Historic District — Brandywine



The Graystone Society started in the Graystone Mansion in 1984.

Mansion, Terracina, Graystone, and the Lukens Executive Office Building — naming it a National Historic Landmark.

While the Lukens Foundation continued to grant the Graystone Society the funds needed to operate Graystone Mansion, they also began pursuing the concept of a broader vision in a steel museum. After touring other national industrial manufacturing sites with museum components, Lukens recommended Dagit-Saylor to conduct a feasibility study for a steel museum complex, which was completed in 1996. However, shortly after the completion of this study, Lukens, Inc. was sold to Bethlehem Steel Company in 1998. The third and most prominent building in the Historic District came under local control when The Stewart Huston Charitable Trust bought the Lukens Main Office in 2000 from Bethlehem, allowing the Graystone Society to conduct tours of this important structure. At this time, Gateway Park was developed, securing the Historic District's northern end. Finally, in 2006, the Stewart Huston Charitable Trust acquired Brandywine Mansion, the home of Rebecca Lukens and immediately transferred it to the Graystone Society securing ownership of all the structures in the Lukens National Historic District.

In 2001, the steel museum plan of 1996 was revisited and, after much discussion, led by nationally recognized museum planner Harold Skramstad, a more sustainable vision was created for the site in 2003/2004. Further, an interpretive plan was completed by McKelvey Museum Services, bringing an educational focus to the museum. Building upon these efforts, the Society is working with The Stewart Huston Charitable



Terracina was the first real estate holding of the Graystone Society

Trust and the Huston Foundation, as well as the City, to create the National Iron and Steel Heritage Museum — a major endeavor which would utilize former mill buildings and a circa 1890's rolling mill adjacent to the house and office properties.

The Graystone Society has been adding depth to its programming for the last number of years including displays of Lukens' products and the equipment used to produce them. In 2002 and 2004 scientific test lab equipment from the G.O. Carlson Company was added to our collection. We began preserving the history of safety at the mill in 2002 by acquiring a 1965 International Travelall ambulance. In 2005 we located and acquired a 1947 Dodge fire truck followed by a 1965 GMC fire truck in 2008. Also in 2008 we built and dedicated a storage facility to house the safety equipment and the G.O. Carlson collection. In 2004 we located a narrow gauge railroad engine of the type previously used at Lukens and developed an outdoor display for it along with ingots and scrap pans indicative of its use in the plant. In 2007 we installed the informational signage for our exterior walking tour. Also in 2007 we acquired and returned to Coatesville a 1980's era Sonar Sphere, a 15' diameter 27 ton steel dome that was

manufactured by Lukens Steel for the US Navy and used in the sonar listening systems of nuclear submarines.

In April of 2010 we successfully acquired and returned to Coatesville 500 tons of steel, including ten Tridents, or Trees, used in the bases of the World Trade Center Towers which were melted, rolled and flame cut here at Lukens. Planning is currently underway for the display of the steel as a central part of the National Iron and Steel Heritage Museum.

In 2010, the Graystone Society commemorated 200 years of the iron and steel industry in Coatesville. A highlight of the Society's June 26th event was the unveiling of a brass plaque mounted on a steel ingot donated by ArcelorMittal. The marker was placed near an historic section of the plant that included the original open hearth building where steel was first made at Lukens in 1892. A second event was held on July 2nd — the date of Isaac Pennock's purchase of the land from Moses Coates in 1810 — with a memorial rose-planting ceremony at Brandywine Mansion, the home of Rebecca Lukens and the starting point of the Lukens National Historic District.



Over forty years ago, The World Center Trees were made from Lukens' steel. Since their return home, they have been a moving reminder of 9/11.



Students learn about manufacturing steel by viewing scale models of rolling mills and spinning machines.

Progress in the areas of historical preservation, education and community are marked in 2012 when Harcum College began classes at Graystone, the Klaus Grutzka Industrial Art Collection was acquired and Phoenix Iron & Steel Co. blueprints were added to collections. The Brandywine Mansion Historic Structures Report was completed in 2013.

National Iron and Steel Heritage Museum has enormous potential to provide educational, tourism, and economic stimulation for the urban revitalization efforts of the Coatesville community.

The Graystone Society Timeline

Terracina, the 1850 home of Dr. Charles and Isabella Huston, was the Graystone Society's first real estate acquisition.



1984 The Graystone Museum Society incorporated

1985 Terracina acquired

1988 The National Trust for Historic Preservation report completed

The City of Coatesville transferred ownership of Graystone Mansion to the Graystone Society.



1994 National Park Service declares the Lukens Historic District a National Historic Landmark

1995 Graystone Mansion acquired

As part of pursuing the concept of a steel museum complex, the Graystone Society hired Dagit-Saylor to conduct a feasibility study.



1996 Completion of a feasibility study for a steel museum complex

2000 Stewart Huston Charitable Trust purchases the Lukens Executive Building

Gateway Park developed

This ambulance was the first piece in a new collection focused on the history of safety at Lukens.



2002 International Travelall ambulance acquired

2004 New sustainable steel museum plan and education-focused interpretive plan come together as the National Iron and Steel Heritage Museum

With the help of museum planner, Harold Skramstad and McKelvey Museum Services, a more sustainable vision for the museum was created.



1911 HK Porter 0-4-0-T Steam Locomotive Restoration acquired

This fire truck was put into service at Lukens Steel Company on January 28, 1949.



2005 1947 Dodge fire truck acquired

2006 Brandywine Mansion acquired

2007 Submarine Sonarsphere acquired

This 1980's era nuclear submarine sonarsphere was manufactured by Lukens Steel for the US Navy.



2008 Construction of a storage facility to house the safety equipment and G.O. Carlson collection

1965 GMC fire truck acquired

Demolition of failing company store addition to Brandywine Mansion

This 1965 GMC fire truck saw duty at Lukens Steel Company for many years.



2010 200th Anniversary Celebrations

Ten World Trade Center Towers Tridents acquired

The World Trade Center Towers tridents were melted, rolled and flame cut at Lukens Steel.



2012 Harcum College classes begin at Graystone

Klaus Grutzka Industrial Art Collection acquired

Phoenix Iron & Steel Co. blueprints acquired

The Klaus Grutzka Industrial Art Collection may be the most comprehensive essay of America's great industrial past.



2013 Brandywine Mansion Historic Structures Report completed

Dendrochronology study dates Brandywine Mansion to 1739

Historical Buildings



Brandywine Mansion (circa 1739)

Brandywine Mansion dates to the mid-1700s. In 1788, Moses Coates added the larger west section. Rebecca Lukens lived in the house until her death in 1854. Much later, Brandywine Mansion became part of Lukens' Company Store. Currently the building is being interpreted to make the renovations as authentic as possible.

A property study using dendrochronology methods has found that this property's oldest structures actually date to 1739. Previously, the property was thought to be dated to 1747. This property holds the title as the oldest existing structure in Coatesville.



Tenant House (circa 1880)

Located between Terracina and the 120" Mill, the building is typical of housing built for steel workers. This house was erected in 1880 next to a barn. It was later occupied by the chauffeur/butler of Stewart and Harriet Huston. The interior of the Tenant House has been completely restored.

An exterior painting project is scheduled as the next renovation for this property.



Terracina (1849)

Built in the Country Gothic style, the exterior displays Gothic Revival features, including latticed piazzas, peaked wall dormers and diamond-paned lancet windows. A two-story, Renaissance Revival bay was added to the south side of the house in 1875.

Assisted by our summer interns from the Coatesville Youth Initiative, the Eugene DiOrio Inventory Project began. The project is a room by room, object by object, inventory of the home of Dr. Charles and Isabella Huston and their related family branches.

Open to the public as a circa 1880 house museum.



Graystone Mansion (circa 1889)

A.F. Huston built Graystone in 1889 and lived there until his death in 1930. Sold to the City of Coatesville in 1938, Graystone served as City Hall until 1992. Philadelphia architects Cope & Stewardson designed Graystone employing Collegiate Gothic styling, which the firm initiated and used on several college campuses.

Six crystal chandeliers, donated by Dr. Dorothy M. DiOrio, were installed at Graystone Mansion in time for this year's Holiday Open House.

Open to the public for special events and exhibits.



Carriage House (circa 1889)

The Carriage House is located behind Graystone Mansion, and was built to house the horses and carriages of the family. When the Graystone Mansion was sold to the City of Coatesville, the Carriage House became the city jail and police headquarters.

Not open to the public.



Lukens Executive Office Building (1902-1903)

The directors of Lukens Iron & Steel Company voted in 1900 to construct a new office building. Cope & Stewardson, again were retained, in this case using the Georgian Revival style. The building is owned by the Stewart Huston Charitable Trust and houses the administrative offices of the Graystone Society.

The Klaus Grutzka Industrial Art Collection began to be displayed.

Open for tours of the building and exhibits.

Steelworkers' Memorial

ArcelorMittal installed the Steelworkers' Memorial in the summer of 2013. The memorial commemorates those who have perished in the steel mill as well as those who gave their lives in the line of duty on September 11, 2001. The memorial includes one of the "tridents" that was shaped by Lukens Steel before they were constructed as the base of the World Trade Center in New York City. The Museum arranged the return of ten of the original steel tridents home to Coatesville, in April 2010. This year, the Museum was honored to hold its Coatesville Remembers: Anniversary of the World Trade Center Commemoration ceremony at the new memorial.



Above: Steelworkers' Memorial



Left: Steelworkers from ArcelorMittal's Coatesville Operation visit the Steelworkers' Memorial as part of their 2014 Safety Day.

Acquisitions & Collections

Pennock Furnishings Return To Terracina

Thanks to the generosity of Mrs. Clifford Vaughn of Bozeman, Montana, The Graystone Society has received an important collection of furniture, pictures, silver and other household and decorative objects for placement and use at Terracina. Mrs. Vaughn, a granddaughter of Charles E. Pennock, owner of the Valley Ironworks, North of Coatesville, resided at Terracina in the early 1900's. The furnishings just received were in Terracina at the time of the Pennock residency. The Graystone Society is indebted to Mrs. Vaughn for her thoughtful interest in having these items returned to Coatesville and Terracina.



Additions to the Collection

In 2014 the National Iron & Steel Heritage Museum was the beneficiary of a large number of items donated by our members and friends. Over 60 individual groups of items, containing hundreds of individual objects.



One the photographs of the Coatesville area - donated by Marion Stoner



Temperature/pressure gauge from the Coatesville Boiler Works - donated by Anne Fayles



1930 Pennsylvania Railroad classification card for locomotive fireman. - Donated by Charles "Skip" L. Huston III



Collections of industry badges - donated by Anne Fayles



Map of C. E. Pennock's Valley Iron Works - donated by Elizabeth Vaughn

Acquisitions — Accession Ledger

| Accession # | Object | Source |
|-------------|--|--------------------------------|
| 2014.1 | Photo of Baseball Team with Lukens Players | Bettina Heffner |
| 2014.2 | Photographs of 3rd & Harmony Streets in Coatesville | |
| 2014.3 | Photo of Lukens Fire Department | William Taggart |
| 2014.4 | Lukens Pewter Plate and Photos of the 1942 Flood | John Ross |
| 2014.5 | Books | |
| 2014.6 | Allen Wood Steel Employee Badge and Watch Fob | William Taggart |
| 2014.7 | Lukens and Bethlehem Steel Advertisements | Purchased - Galloping Beggar |
| 2014.8 | Assorted pottery and personal grooming items | Barbara Huston |
| 2014.9 | Book - "Roots of Steel" | Eugene DiOrio |
| 2014.10 | Lukens Steel Pewter Plate | Brenda Ross |
| 2014.11 | Atlas with Leather Cover | Mary Boros |
| 2014.12 | Book - "World's Largest Plate Mill - Lukens Steel" | Thomas F. Robinson |
| 2014.13 | Lukens Glass Tumblers | Arthur and Carol Burt |
| 2014.14 | "Steel Facts" April 1965, American Preservation Magazine Collection | Eugene L. DiOrio |
| 2014.15 | 35 mm Slides of the Terracina Restoration | Eugene L. DiOrio |
| 2014.16 | Photo negatives of Lukens Events from Coatesville Record Newspaper | Eugene L. DiOrio |
| 2014.17 | Photographs | Marion Stoner |
| 2014.18 | Book - "Lukens Iron and Steel Co." | Ron Stoudt |
| 2014.19 | Book - "World's Largest Plate Mill - Lukens Steel" | Thomas Robinson |
| 2014.20 | Fold Out Plant Catalog | |
| 2014.21 | Railroad Book Collection | Charles L. Huston III |
| 2014.22 | Cup and Saf T Guide | Francis Ciarrocchi |
| 2014.23 | Plastic Lidded Mug | Sharon Tandarich |
| 2014.24 | Dishes, Silver, Sheet Music, Bowls, Furniture, Clothing and Paintings | Elizabeth Pennock Vaughn |
| 2014.25 | Lukens, Bethlehem Steel and Industry Advertisements | Purchased - Galloping Beggar |
| 2014.26 | Bethlehem Steel Advertisements and Industry Articles | Purchased - Galloping Beggar |
| 2014.27 | Silver Pitcher | Eugene L. DiOrio |
| 2014.28 | Paintings, Furniture, China, Articles and Presidential Related Letters | Auction Company |
| 2014.29 | 35mm Slides Of Graystone Society Events | Eugene L. DiOrio |
| 2014.30 | Steel Industry Badges, Books, Photos and Painting | Ann Fayles |
| 2014.31 | Book - "Morgan Steel Company" | Purchased - Bequaert Old Books |
| 2014.32 | Newspapers Published on September 11, 2001 | Nick Hiller |
| 2014.33 | Lukens Artwork, Lapel Pin, Video Tape and DVD | Art Sweatman |
| 2014.34 | Coatesville Boiler Works Pressure/Temperature Gauge | Ann Fayles |
| 2014.35 | 35mm Slides of Graystone Mansion | Eugene L. DiOrio |
| 2014.36 | Fire Extinguisher | Al Giannantonio |
| 2014.37 | Images of Coatesville | Jay Byerly |
| 2014.38 | Lukens Advertisements | Purchased - Galloping Beggar |
| 2014.39 | Lukens Employee Publications and Manuals | Allen Chesnet |
| 2014.40 | Lukens Memorabilia | Chuck Hossack |
| 2014.41 | 9/11 Memorabilia | |
| 2014.42 | 1912 Lukens Steel Handbook | Calvin C. Beeman |
| 2014.43 | Postcards of Coatesville and Chester County | Marisa Nikodemski |
| 2014.44 | Silver Bowl - 1971 Lukens Pistol Club Award | John Ross |
| 2014.45 | Books | |
| 2014.46 | Lukens and Bethlehem Steel Advertisements and Industry Articles | Purchased - Galloping Beggar |
| 2014.47 | Iron Gargoyle, Graystone Mansion Driveway Decoration | Emmeline Beal Mcllvain |
| 2014.48 | City of Wilkes Barre Notice | |
| 2014.49 | Photographs | Linnea Raffele |
| 2014.50 | Lenox Plate - Graystone Mansion | Judy Skolnik |
| 2014.51 | National Bank of Coatesville Memorabilia | |
| 2014.52 | Lukens Steel Letter Opener | Sharon Tandarich |
| 2014.53 | Lukens Key-chain and Newcomen Address | Eugene L. DiOrio |
| 2014.54 | Coatesville Record Newspaper Clipping | Kathy Boyd |
| 2014.55 | Lukens Advertising Items, Industry Books and Leather Valise | John Bertram |
| 2014.56 | China Soap Dish | Barbara Huston |
| 2014.57 | Photographs | Charles L. Lukens III |
| 2014.58 | Morgan Collection | Purchased - Berqueart Books |
| 2014.59 | Christmas Ornament - Graystone Mansion | |
| 2014.60 | Book - "The Christian's Companion" | |
| 2014.61 | Lukens and Industry letters and papers | Paper Panda |
| 2014.62 | Model Train Collection | Charles L. Lukens III |

2014 Programs



1

Special Events

Seventh Annual Rebecca Lukens Award Presentation — Honoring Molly Morrison (1)
March 19th

Garden Party with special recognition of Volunteer of the Year Award winner, Sharon Bowyer and the Charles Lukens Huston Scholarship Award recipients, Steve McFarland and Morgan Flynn (2)
June 19th



2



3

Community Events

Coatesville Remembers: 13th Anniversary of World Trade Center Commemoration (3, 4)
September 11th

Lukens Reunion & Barbecue (5, 6)
October 4th



4



5

Holiday Open House (7)
December 12th

Saturday With Santa (8)
December 13th



6

Lecture Series

Rebecca Lukens' Birthday: Susannah Brody as Rebecca Lukens
January 9th

Black History Month: Goodman vs Lukens by Dr. Craig Stutman
February 6th



8



7

Coatesville Ladies Aid Society by Flo Williams
March 6th

Liberty Ship S.S. John W Brown by Larry Freeman
May 1st



8



9

Steel & The 9/11 Memorial Museum by Emily Cramer (9)
October 2nd

50th Anniversary of Hibernia Park by John Ross & Ranger Tom Simek
November 6th



10

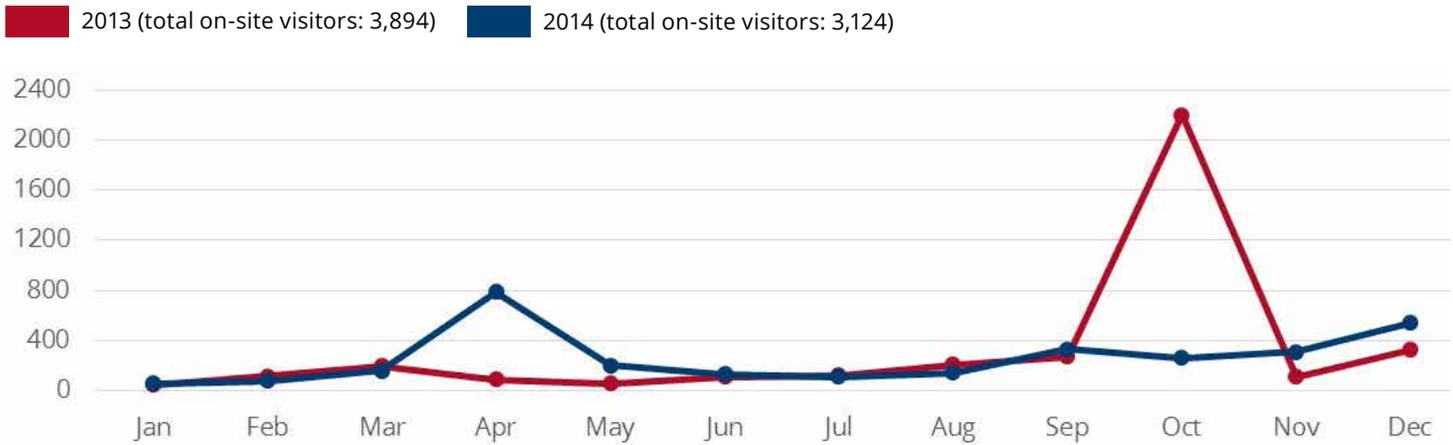
Bus Trips

Liberty Ship S.S. John W Brown (10)
May 15th

National 9/11 Memorial Museum
October 16th

Lukens National Historic District Visitors

On-Site Visitors By Month



2014 Educational Tours and Programs

Groups

- ArcelorMittal - Health & Safety Day
- ArcelorMittal Middletown Motorcycle Club
- Art Partners Studio
- Brandywine Health Foundation
- Chester County Questers
- Chester County Community Education Foundation
- Chester County Fund for Women and Girls
- Coatesville Youth Initiative
- Hibernia Hiking Club
- Hillview Men's Group
- Kennett Red Hat Society
- Lancaster Red Rose Questers
- Long Pond Ironworks Historic Site
- National 9-11 Memorial and Museum Guides
- Newlin Foundation
- Northern Chester County Red Hat Society
- Red Rose Questers
- Villanova University
- Zimmerman Family Reunion

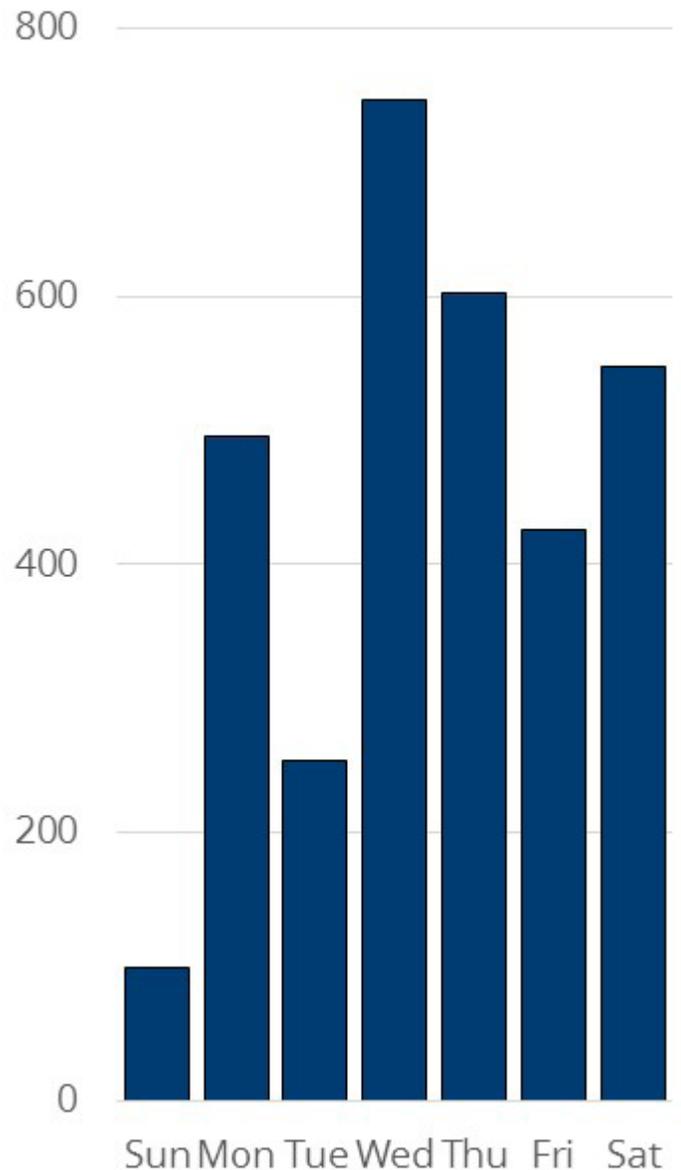
Educational Tours and Affiliations

- Aleithia Learning Community
- Commonwealth Connections Academy
- Coatesville Boy Scouts
- Coatesville Area Girl Scouts
- Mom's Club of Coatesville
- South Brandywine Middle School
- University of Pennsylvania - City Planning Class

Educational Outreach Programs

- Chester County Historical Society - History on Tap Program
- Chester County Women's Empowerment Awards
- Coatesville Area Public Library - Children's Hour
- Downingtown-Thorndale Business and Professional Women's Club - Monthly Meeting
- Freedom Village Brandywine Questers
- West Chester University History Department - American Survey Course

2014 On-Site Visitors By Day of Week



Communications Outreach

| | 2014 | 2013 |
|--------------------------|-------|-------|
| Email Campaigns | | |
| Active Email Addresses | 968 | 965 |
| Postal Mail Lists | | |
| Current Members | 167 | 144 |
| Donors | 580 | 538 |
| All Contacts | 4,440 | 3,333 |

| | 2014 | 2013 |
|---------------------------------------|--------|-------|
| Social Media | | |
| Facebook Likes | | |
| Lukens National Historic District | 286 | 233 |
| National Iron & Steel Heritage Museum | 386 | 180 |
| Facebook Views | | |
| Lukens National Historic District | 25,000 | 9,853 |
| National Iron & Steel Heritage Museum | 36,000 | 9,565 |
| Twitter Followers | 114 | 72 |

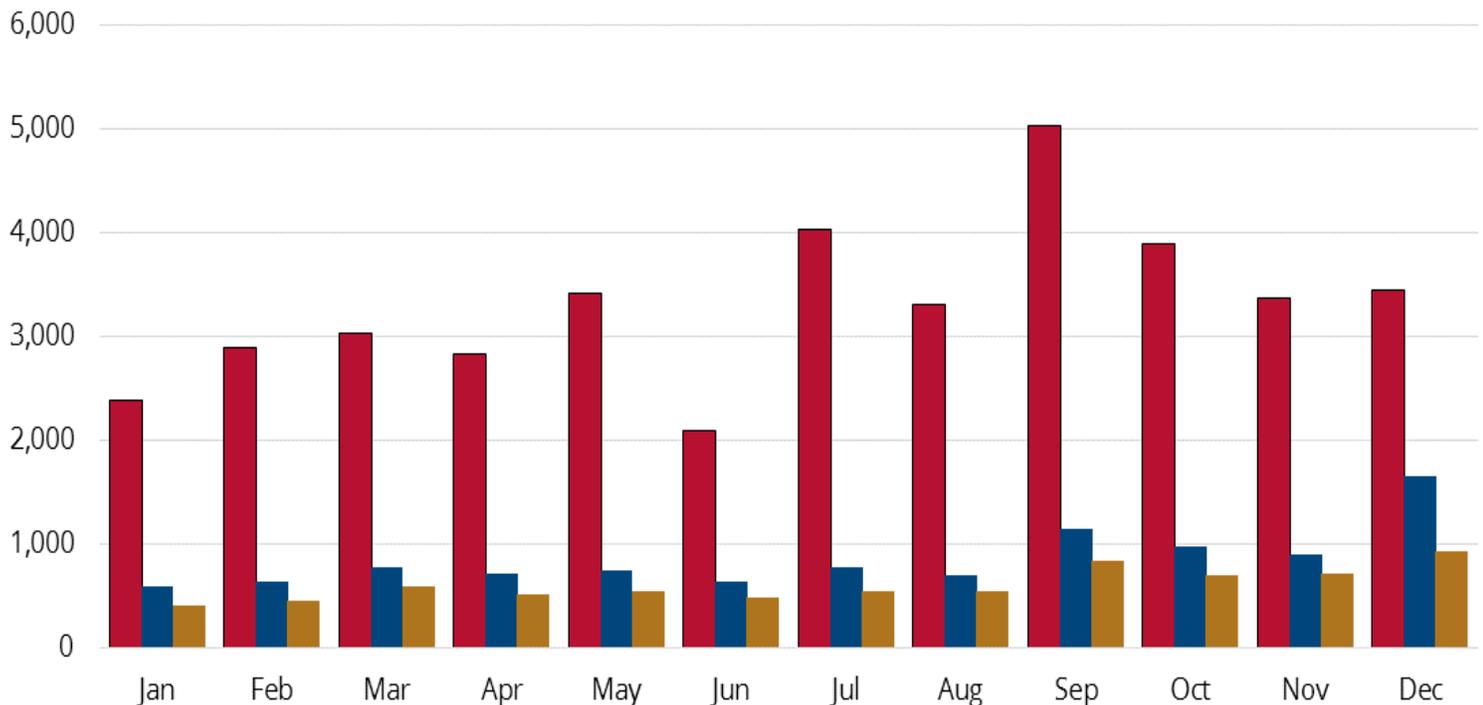
Website Visitors

Page Views — Number of pages viewed

Visitor Sessions — Number of visits to the site

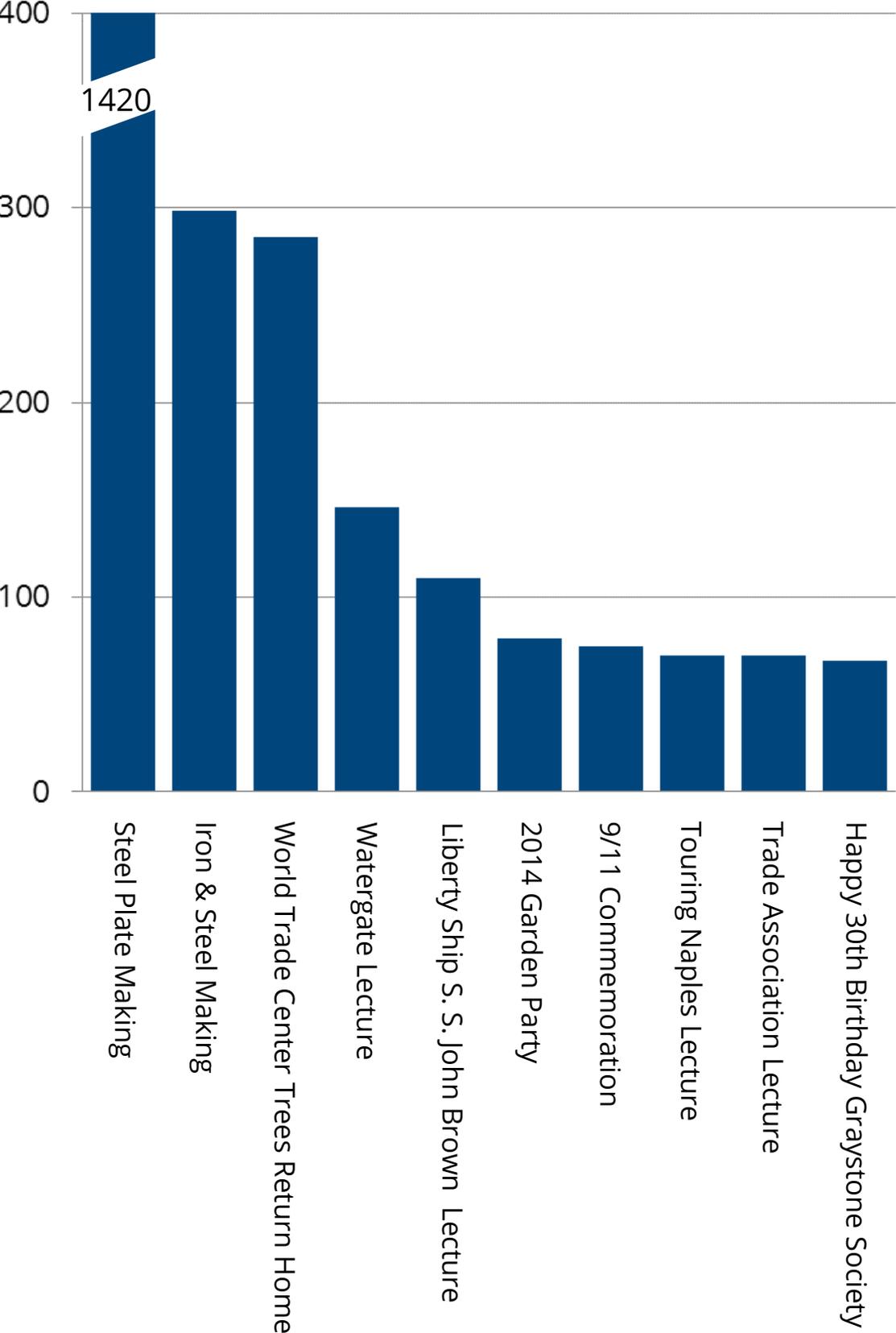
Unique Visitors — Number of distinct visitors to the site

■ Page Views
 ■ Visitor Sessions
 ■ Unique Visitors



www.steelmuseum.org

YouTube - 2014 Top 10 Viewership



Financial Statements

Balance Sheet

As of December 31, 2014 and 2013

| | 2014 | 2013 |
|---|---------------------|---------------------|
| Assets | | |
| Current Assets | | |
| Cash | \$ 20,977 | \$ 7,360 |
| Contribution Receivable | 5,542 | — |
| Prepaid Insurance | — | 3,437 |
| Total Current Assets | 26,519 | 10,797 |
| Land, Buildings, Improvements & Fixtures | | |
| Terracina | 587,956 | 587,956 |
| Terracina Restoration | 393,402 | 393,402 |
| Graystone Mansion | 437,146 | 437,146 |
| Graystone Mansion Restoration | 135,680 | 135,680 |
| Museum Collection Pieces | 228,300 | 224,079 |
| Rebecca Lukens House | 50,986 | 50,986 |
| Rebecca Lukens House Restoration | 159,497 | 131,801 |
| Klaus Grutzka Art Collection | 125,449 | 120,657 |
| Operating Buildings | 119,893 | 76,537 |
| Operating Assets | 77,548 | 66,929 |
| Total Land, Buildings, Improvements & Fixtures | 2,315,857 | 2,225,173 |
| Less accumulated depreciation | (61,019) | (51,947) |
| Net Land, Buildings, Improvements & Fixtures | 2,254,838 | 2,173,226 |
| Total Assets | \$ 2,281,357 | \$ 2,184,023 |
| Liabilities & Net Assets | | |
| Liabilities | | |
| Lines of Credit | \$ 164,135 | \$ 274,418 |
| Accounts Payable | 46,223 | 56,095 |
| Other Payables | — | 50,000 |
| Unearned Income | — | 1,000 |
| Accrued Payroll & Related Liabilities | 8,428 | 4,673 |
| Total Liabilities | 218,786 | 386,186 |
| Net Assets | | |
| Unrestricted | 2,062,571 | 1,797,837 |
| Temporarily Restricted | — | — |
| Permanently Restricted | — | — |
| Total Net Assets | 2,062,571 | 1,797,837 |
| Total Liabilities & Net Assets | \$ 2,281,357 | \$ 2,184,023 |

Statement of Activities

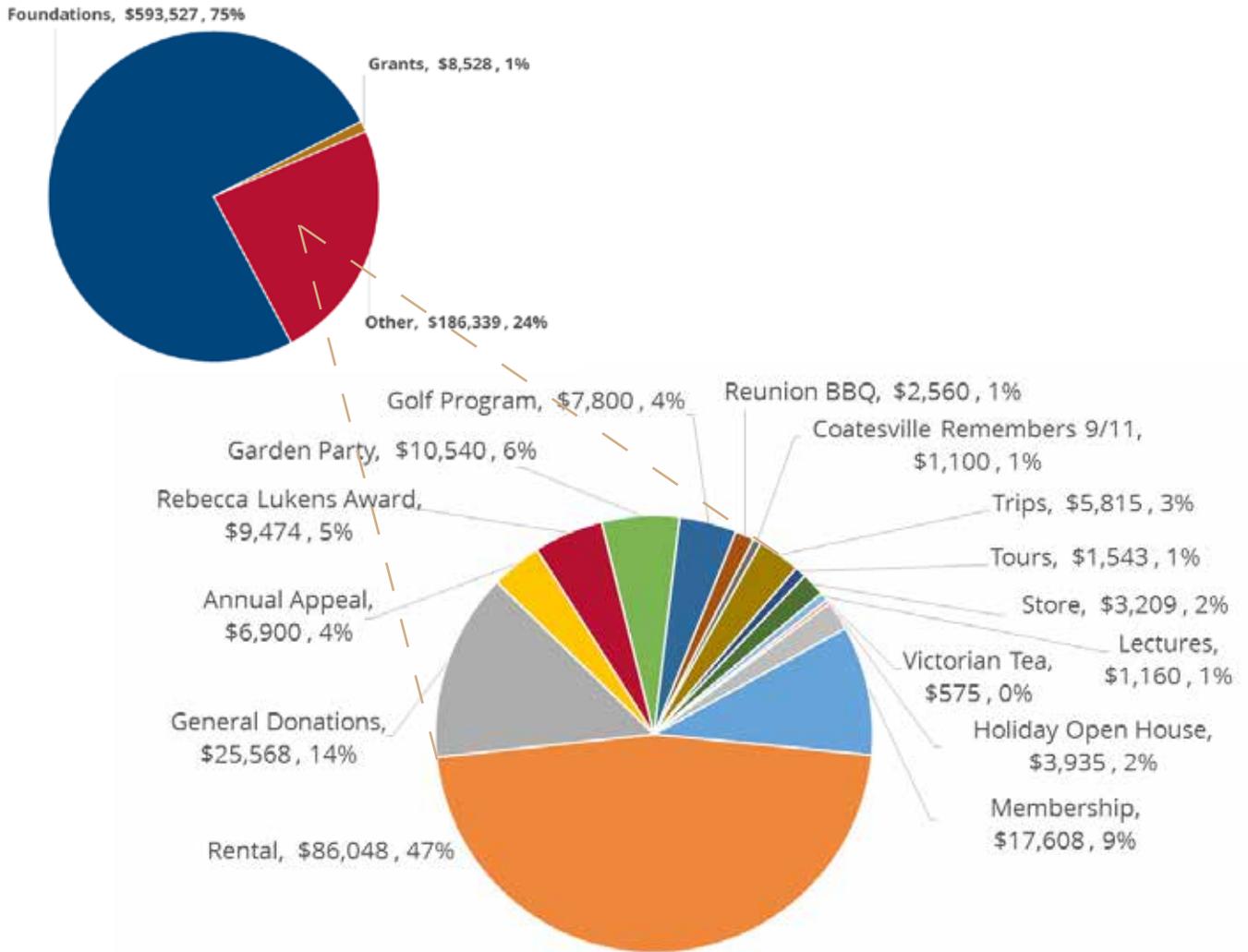
As of December 31, 2014 and 2013

| | 2014 | 2013 |
|---|--------------|--------------|
| Unrestricted Revenues & Support | | |
| Grants | \$ 602,055 | \$ 250,000 |
| Fundraising & Contributions | 104,829 | 139,065 |
| Programs | 20,417 | 24,223 |
| Rent | 86,048 | 71,950 |
| Total Unrestricted Revenues & Support | 813,349 | 485,238 |
| Expenses | | |
| Program Services | | |
| Community Events | 52,497 | 46,884 |
| National Iron & Steel Heritage Museum (NISHM) | 82,969 | 49,649 |
| Property Management | 138,402 | 131,067 |
| Supporting Services | | |
| Management and General | 176,632 | 149,192 |
| Fundraising | 98,115 | 74,519 |
| Total Expenses | 548,615 | 451,311 |
| Increase in Unrestricted Net Assets | 264,734 | \$ 33,927 |
| Increase in Net Assets | 264,734 | \$ 33,927 |
| Net Assets, Beginning of Year | 1,797,837 | 1,763,910 |
| Net Assets, End of Year | \$ 2,062,571 | \$ 1,797,837 |

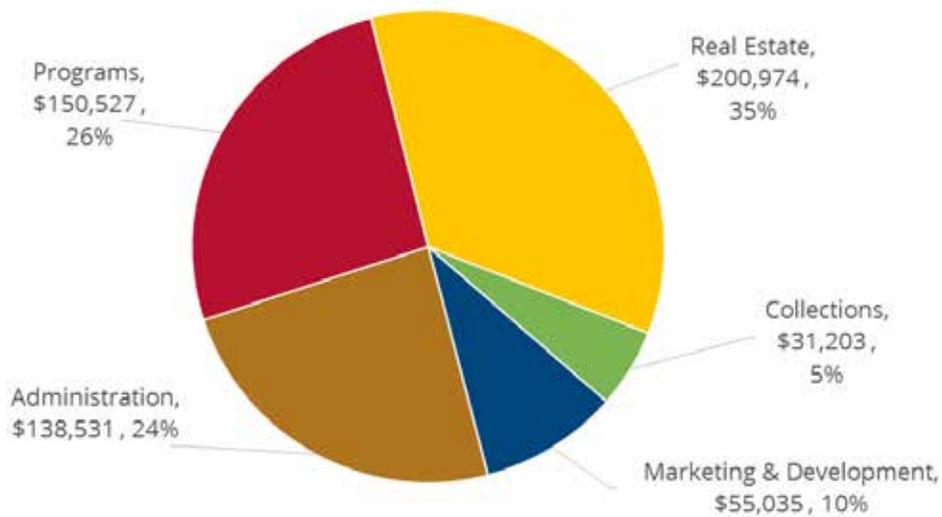


Committed to education, the museum hosts school groups throughout the year.

2014 Income

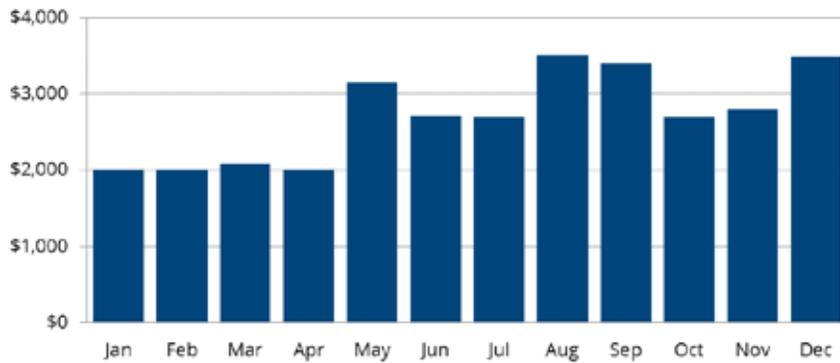


2014 Expenses



2014 In-Kind Donations

YTD Total: \$32,519



Baby cradle, from the Vaughn Collection of Pennock family items.

2014 Volunteers

Kevin Anderson
 John Bertram
 Sharon Bowyer *2014
 Zyonna Boykin
 Susannah Brody
 Al Brown
 Tony Buck
 Diane Ceribelli
 Vivian Childs
 Francis Ciarrocchi *2012
 Karol Collins
 Steve Cunningham
 Carol A. H. Davidson
 Ross Davis
 Eugene DiOrio *2011
 Lisa Doan-Harley

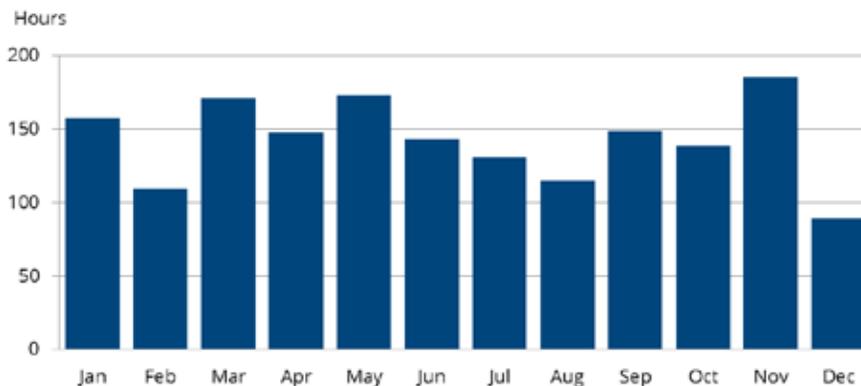
Ron Echhoff
 Gail Ekstrand
 Patricia Fisher
 John Forese
 Kathleen Franciscus
 Edward Gallagher
 Albert Giannantonio
 John Graves
 Bob Gravis
 Lena Hershey
 Patricia Hudock
 Scott G. Huston
 Charles Huston III
 Charles Huston IV
 Alray Johnson
 Judy Jones

William T. Keen
 Ross Kershey
 Cecelia Leathem
 Harry Lewis
 Regina Horton Lewis
 Tamara Miles
 Patricia Miller
 Molly Morrison
 Steve Morse
 Peter Nunn
 Cheryl Proudfoot
 Samuel Radziviluk
 Geoffrey Roehrs
 John Ross
 Dick Scott *2013
 Jay Sedor

Frances Sheehan
 Nicholas Silveri-Hiller
 Martha Skiadas
 Fred Smith
 Richard Smith
 Gary Smith
 Sharon Tandarich
 Tonya Taylor
 Joe Thoma
 Doug Thompson
 Barbara Travaglini
 Thomas Walsh
 John Wickman
 James D. Ziegler
 (* Award Recipient)

2014 Volunteer Hours

Total Value of Volunteer Hours: \$34,200 (1,710 hours @ \$20/hour)



Volunteer and metallurgist John Wickman holds a class on steelmaking for school children.

2014 Members

(* New Member)

206 Mill Society

Charles L. Huston III

Scott & Meredith Huston

Robert & Jennifer McNeil

Stewart Huston
Charitable Trust

140 Mill Member

Dorothy DiOrio*

Barbara Huston

Robert R. Jennings

Peter & Ruth Nunn

Durand & Anita O'Meara

Fred & Mary Ellen Smith

Jim & Patti Ziegler

120 Mill Member

John & Falicitas Bowie

Chip & Maureen
Breuninger

Michael & Francine
Jacoby

Bill & Laurie Keen

Michael McNeil

William Morrison

David Nunn*

Ted & Patricia Reed

Ione Apfelbaum Strauss

Jay Sedor

Rich & Patricia Smith

Open Hearth Club

Norman & Roxalyn
Alexander

Douglas Blount

Alex & Christine Cann

Caitlin Cliggett

Eugene DiOrio

Lisa Doan-Harley

Larry Freeman

Robert & Allyn Greeney

James Kauffman*

John Kirwin

Janet and Lewis Klein

Dallas & Di Krapf

Dale & Nannette Krapf

John & Peg Martin

Arthur Moore

Mark Myers

Karen Neuhauser
Ruppert

Geraldine Rozelsky

Dick & Nancy Saha

Peter Saylor

Ted & Martha Skiadas

Ronald Stoudt

Paul & Donna Trace

Dan & Evelyn Walker

Robert & Melinda
Williams

Bill & Elva Wright

Household

Milt & Ginny Allen

Thomas Barnett

Louis Beccaria

Geraldine Branson*

Adair Curtiss

Del & Denise Delpino

Greg & Dori DePedro

Earl & Eliza Dering

Robert & Patricia Edge

Gail Ekstrand

Kathy & Butch Franciscus



The 2014 Lukens Reunion and Bar-B-Que

Albert Giannantonio

Paul & Peg Givler

Kevin & Kathleen Good

David & Jean Grace

Dominic & Verona Grady

Jennifer Green

Maurice "Gus" Gustin

William & Linda Handy

Donald Hatt

Timothy & Carol
Hennessey

Bill & Mary Ellen Hopson

Alray Johnson*

Ross & Sally Kershey

Don & Susan Luce

James Marianoi

Mark and Dorothy McGill

Deen & Denise McKillips

David Morris

Kevin & Becky Mountain

Richard Pennock

Richard & Debra Phillips

Bob & Carol Poinier

Harry & Cheryl
Proudfoot

Samuel & Mary
Radziviluk

Lloyd Roach

Edward & Susan Scott

Mary Ann Shumway*

Robert & Illaria Steele

Sharon & Bernie
Tandarich

Anthony & Tonya Taylor

Robert & Trudy Wendt

Thomas Wingard

Joseph Zabaga

Individual

Donna Adams-Tomlinson*
Irma Bailey
Mary Baldwin-Trego*
Mary Boros
William Beible
John Bertram
Gene Bickert
Robert Blount
Mary Boros
Jean Botkin
Sharon Bowyer
Martha Boyd
Susannah Brody
Tony Buck
Jay Byerly
William Chatman
Jeanne Cochran
Karol Collins
Jack Conner
Robert Coulter*
Kathi Cozzone
Jean D'Adamo
Christina DeLiberato
Sherry Deets
Brian Dluhy
Eleanor Donato
Seth Drucker*
Judi Ebelhar
Patricia Fisher
Charlotte Fiske

John Forese
Gary Gill
Nancy Gill
Jaclyn Gleber
Rebecca Glover*
John Graves
David Griffith
Ronald Griffith
Joseph Guldán
Franklin Hackman
Maurice Hare
Bettina Heffner
Robert Hennessey
Lois Hinderling
Herbert Hoffman
Carol Holloway
Juliette Honsinger*
Kenneth Hopton
Ilan Horwitz
Charles Hossack
Jonathan Inslee
Robert D Jennings
Tony Johnson
Dorothy Johnson
Harry Krieder
Elinor Lashley
Stephen MacNeill
Karen Marshall
Claire McIlvain*
David Morris
Irene Pashesnik

Nancy Pitcherella
Joseph Pitts
Dana Purvis
Cynthia Quinn
Barry Rabin
Michael Racz
Rosetta Rambo
Mercy Ramsey
Barbara Reczek
Vivienne Rice
Tom Robinson
Gary Rutledge
James Sacco
Dick Scott
Marian Simpson
William Strapple
Edith Sylvester
Rose Terriman
Christopher Trunk
Arthur Tucker
James Turtle

Robert Wendt
Howard Wright
Shirley Yuzwiak
Susan Ziegler
LeAnne Zolovich*

Associate

Lindsay Brinton
Anita Cavuto
Diane Ceribelli*
Ross Davis*
Martha Edwards*
Nina Frangieh*
Erica Essig*
Ron Echoff*
Edward Lawrence
Joan Levenite
Robert Olseski
Donald VanHorn*
Kenneth Wyerman



Graystone Mansion was the setting for the Mother's Day Victorian Tea.

2014 Members *(continued)*
 (* New Member)

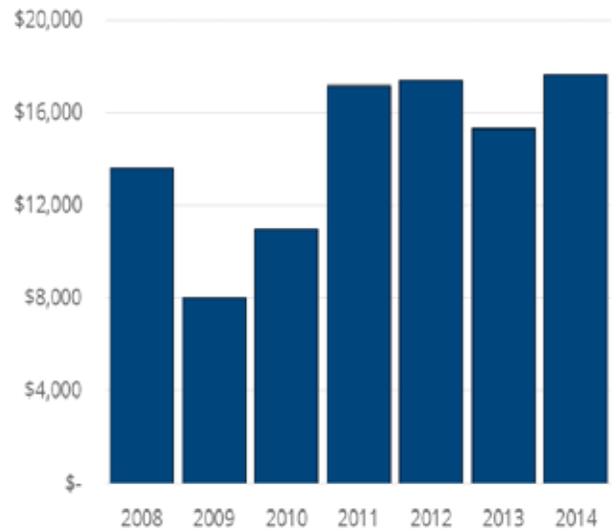
Corporate

- Brandywine Health Foundation
- Carl Wingard, Inc.
- Citadel Federal Credit Union
- Coatesville Savings Bank
- DNB Financial Corporation
- First Niagara*
- Greg A. Vietri, Inc.*
- Harris Mountain Funeral Home
- Harry's/Sadsburyville Hotel, Inc.
- Historic Huston Properties, Inc.
- Huston Properties, Inc.
- PECO
- Rainer and Company
- Stewart Huston Charitable Trust
- The Huston Foundation
- The Williams Group
- Unruh, Turner, Burke & Frees, P.C.
- Veteran Construction & Utility*
- West End Fire Company No. 3
- Western Chester County Chamber of Commerce

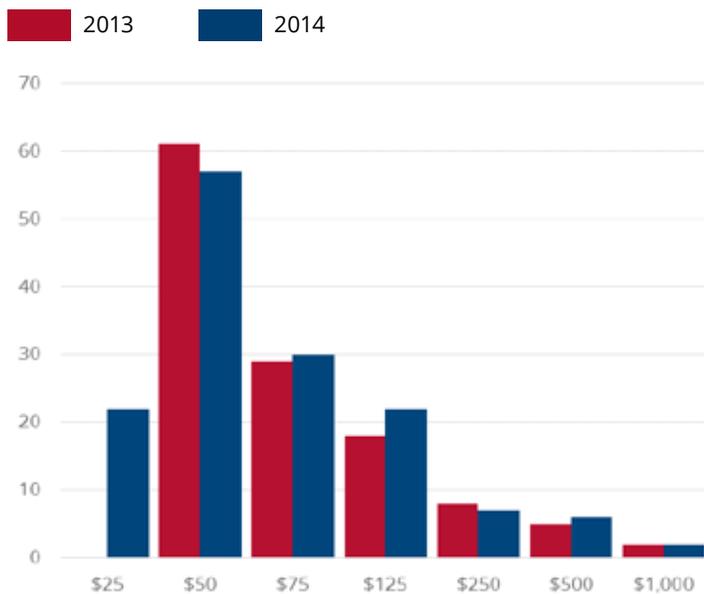


Carol and Bob Poinier with Kevin Mountain at the 2014 Garden Party

Membership Income
2008 — 2014



Membership Level Breakdown



2014 Annual Appeal

\$3,000

Barbara & Fred Travaglini

\$1,000

Scott & Meredith Huston

\$500

Charles L. Huston III

\$200 & Over

Ted & Martha Skiadas

\$100 & Over

James Ammon

John Campo

Joseph & Lindsay DuBarry

Gail Ekstrand

Barbara Huston

John Kirwin

Casmir Lehenky

Arthur Moore

Michael Racz

Dick Scott

Under \$100

John Bertram

Douglas O. Blount

Jean Botkin

Martha Boyd

Susannah Brody

Joan Burks

Charles Pennock Collings

Jack Conner

Adair Curtiss

Eleanor Donato

Bob & Patricia Edge

Gail Ekstrand

Kathleen Franciscus

Nancy Gill

Kermit Good

David Grace

Gus Gustin

Maurice Hare

Donald Hatt

Kenneth Hopton



Volunteer Ron Echhoff

Chuck Hossack

Jerry James

John Joe

William R. Keen

Harry Kreider

Elinor Lashley

James Mariano

Mary Jane McKillips

James Montgomery

Nancy Pitcherella

Robert Poinier

Barbara Reczek

Dick Saha

Edith Sylvester

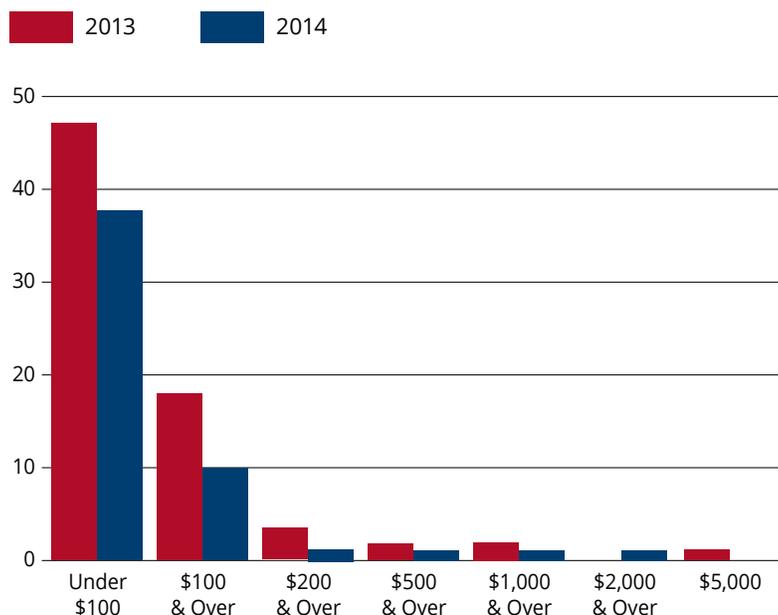
Jenneth Wyerman

Shirley Yuzwiak

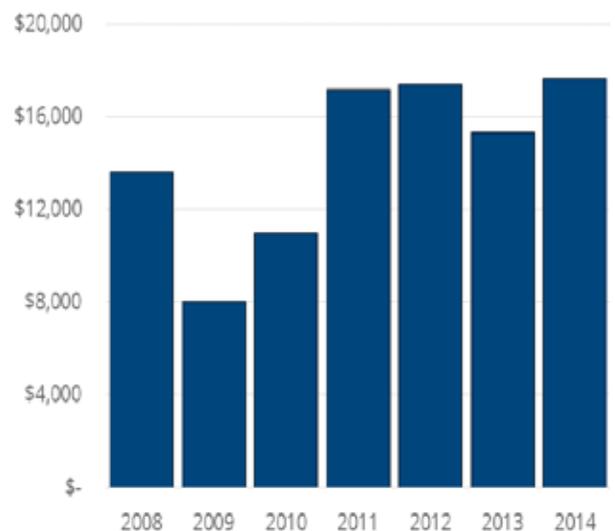
LeAnne Zolovich

Susan Ziegler

Annual Giving Level Breakdown



Annual Appeal Income 2008 — 2014



2014 Sponsorships

SUPPORTING SPONSORS

Stewart Huston Charitable Trust
Huston Properties, Inc.

PARTNERS

PECO
Coatesville Savings Bank
Charles & Barbara Huston
Scott & Meredith Huston
Peter & Ruth Nunn

EVENT SPONSORS

Rebecca Lukens Award

Coatesville Savings Bank
Stewart Huston Charitable Trust
Huston Properties, Inc.
Brandywine Health Foundation
PECO

Garden Party

Stewart Huston Charitable Trust
Huston Properties, Inc.
Barbara Huston
PECO
Peter & Ruth Nunn
Carl Wingard, Inc.
Tel Hai
Sadsburyville Hotel Inc. – Harry's
Delpino Design
Greg A. Vietri, Inc.
Blue Moon Florists

Golf Outing

PECO
Stewart Huston Charitable Trust
Huston Properties, Inc.
Unruh, Turner, Burke & Frees
Carl Wingard, Inc.

Museum Store

Stewart Huston Charitable Trust

Lukens Reunion BBQ

Stewart Huston Charitable Trust
Huston Properties, Inc.

Coatesville Remembers 9/11

DNB First
Summers & Zimms
First Niagara Bank
Thomas Comitta Associates, Inc.
Veteran Construction & Utility Services, Inc.

Lectures

Peter & Ruth Nunn

Trips

Stewart Huston Charitable Trust
Huston Properties, Inc.

Holiday Open House

West End Fire Company #3
Stewart Huston Charitable Trust
Charles & Barbara Huston
Greg A. Vietri, Inc.

2014 Grants

Huston Foundation — \$290,000
Historic Huston Properties — \$153,527
Stewart Huston Charitable Trust — \$150,000
Springbank Foundation — \$15,000
PHMC — \$8,528

2014 Grutzka Collection

Adopt-a-Painting

Peter & Ruth Nunn

Unique Support Opportunities

THE LUKENS NATIONAL HISTORIC DISTRICT

Properties Available to Rent for Special Events

Three distinctly different properties within the Lukens Historic District are available for rental. Each offers the convenience of complimentary on-site parking, handicap access and nearby major thoroughfares. Patrons have flexibility with the option to choose their own caterer, hire their own event planner, or do it all themselves — we provide the canvas and they create an event to remember.



Graystone Mansion



Lukens Executive Office Building



The Grounds at Terracina

The perfect place for...

weddings / rehearsal dinners / bridal showers / reunions / baby showers / teas / dinner parties
birthdays / business meetings / corporate retreats / luncheons / fundraisers

THE GRUTZKA INDUSTRIAL ART COLLECTION

Paintings Available for Adoption

THE ADOPT-A-PAINTING INITIATIVE

Select pieces are available for adoption at \$500, \$1,000, \$2,500, \$5,000, to benefit conservation efforts for the entire collection. A brass plaque on display with the painting recognizes the donor.





Graystone Society, Inc.



Located in the Lukens National Historic District

www.steelmuseum.org

76 South 1st Avenue, Coatesville, PA 19320
610-384-9282 | fax: 610-384-9022
admin@steelmuseum.org

Hours

Monday through Saturday, 10AM to 4PM
(Final tour begins at 3:00PM)